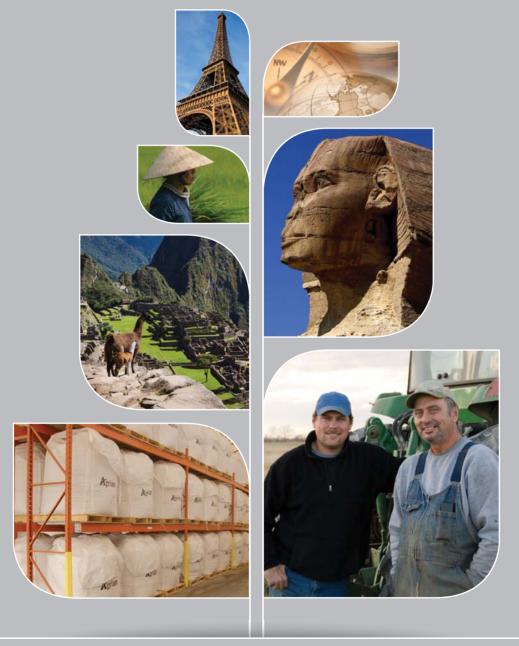


# Agrium's Fertilizer Industry 2010-2011 Fact Book



# STRENGTH THROUGH GROWTH AND DIVERSITY



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# Agrium History & Overview



#### Profile

(all figures in US\$, except where noted)

Agrium is a major retail supplier of agricultural products and services in North and South America and a leading global producer and marketer of agricultural nutrients and industrial products. We produce and market three primary groups of nutrients: nitrogen, phosphate and potash as well as controlled-release fertilizers and micronutrients. A key differentiator of Agrium is that we are the only publicly traded company that crosses the entire agricultural value chain. This means that our focus on growth begins in our manufacturing facilities and extends to the fields where our customers use our products. Sales from our diverse portfolio of products and services generated \$9.1-billion in revenues in 2009. Agrium has 158 million shares outstanding and a market capitalization of over \$11-billion (as of September 1, 2010). Agrium employs over 10,000 people globally who are dedicated to the ongoing transformation of the Company to achieve our vision of being one of the world's leading providers of inputs for plant growth by creating value for each of our stakeholders.

Agrium divides the Company into three strategic business units:

Our agricultural **Retail** division is the largest direct-to-grower agricultural retail operation in the Americas, and generated \$6.2-billion in net sales in 2009, primarily from seed, crop protection and crop nutrient products. We have raised the scale and size of our North American and South American retail operations by adding retail centers in Texas and New Mexico in late 2009, Western Canada throughout 2009 and 2010 and Argentina in July 2010. As of December 2010, Agrium has a total of 944 retail locations in North America and South America.

Our **Wholesale** division manufactures, markets and distributes over eight million tonnes of nitrogen, potash, phosphates, and other products annually. We service our customers through a network of close to 100 distribution warehouses, supplied by 14 major production facilities in addition to a number of smaller processing and specialty facilities. Our strengths include a low cost in-market position, the ability to leverage distribution, focus on continued incremental expansion at key facilities and growth in new product sales and product offerings.

**Agrium Advanced Technologies** (AAT) offers premium environmentally beneficial controlled-release fertilizer and related products to the agriculture industry as well as professional turf, horticulture and consumer lawn and garden markets. AAT has a strong focus on product innovation. Internal research is conducted at two research facilities; one in the United States and the other in Canada. Agronomic research is conducted externally at agricultural institutions across North America.

#### Agrium Timeline 1931-1989

1931 Cominco Fertilizers Ltd. enters the fertilizer business.	1965 Homestead (Nebraska) Nitrogen Operations begins production.	1968 Borger (Texas) Nitrogen Operations begins production.	1969 Vanscoy (Saskatchewan) Potash Operations begins production.	1977 Carseland (Alberta) Nitrogen Operations begins production.	1987 Joffre (Alberta) Nitrogen Operations begins production.

Agrium's Mission Providing ingredients for growth.

Agrium's Vision Be one of the world's leading providers of inputs for plant growth by creating value for each of our Agrium was formed to facilitate the reorganization of the fertilizer division of Cominco Ltd. and the acquisition of the fertilizer assets of Alberta Energy Company in 1993. Agrium's shares were first publicly traded on the New York Stock Exchange on October 4th, 1996.

Agrium established its Retail division through the acquisitions of Crop Production Services (CPS) in September 1994 and Western Farm Service (WFS) in January 1995. Also in 1995, Agrium established an international presence in Argentina under the trade name Agroservicios Pampeanos S.A. (ASP). In 2006, Agrium continued to build its Retail franchise through the acquisition of Royster-Clark's retail operations. Retail expansion continued in 2007 with the acquisition of ADM's 18 retail centers and 14 satellites in Kansas and Oklahoma. In 2008, Agrium completed the acquisition of United Agri Products (UAP), the Company's largest acquisition to date. This was a transforming transaction for Agrium, as the acquisition further expanded our retail presence in the United States, improved our earnings diversification by increasing the profit contribution from our Retail business unit and diversified Agrium's product mix by increasing our weight in chemicals. Upon completion of the acquisition of UAP, Agrium's retail branches in the United States increased from 489 locations to 826. Agrium continued its Retail division growth with the establishment of 65 retail outlets in Western Canada through a number of transactions in 2009 and 2010, and the acquisition of 24 retail outlets in Argentina in July 2010.

The growth of Agrium's Wholesale business was initiated with the acquisition of Nu-West Industries, a phosphate producer in Idaho in 1995. Agrium subsequently merged with Viridian in December 1996, substantially increasing the size of the company. In 1997, Agrium announced the development of the phosphate rock reserve at Kapuskasing, Ontario to obtain a domestic rock supply for the Redwater facility. Production at the mine began in July 1999. In 1998, Agrium also acquired a phosphate rock mine located close to our Conda facility in Idaho to establish security of supply. Agrium acquired UNOCAL's (Union Oil of California) agricultural products division in September of 2000.

In 2000, Agrium expanded into the Argentina market with a 50 percent ownership in Profertil S.A. with production in Bahia Blanca, Argentina. In 2005, Agrium acquired the Western Canadian fertilizer distribution assets from Imperial Oil.

1993 Cominco Fertilizers Ltd. enters the public market.1995 Nu-West Industries Inc. and Western Farm Service (WFS) acquired.1996 Agrium is publicly traded on the New York Stock Exchange.1998 Rasmussen Ridge (Idaho) Phosphate Mine acquired.1999 Kapuskasing (Ontario) Phosphate Mine acquired.2000 UNOCAL agricultural production.1994 Crop Production Services (CPS) acquired.Cominco Fertilizers Ltd. changes its name to Agrium Inc.Viridian Inc. acquired.1998 Rasmussen Ridge (Idaho) Phosphate Mine acquired.1999 Kapuskasing (Ontario) Phosphate Mine acquired.2000 UNOCAL agricultural production.1994 Crop Production Services (CPS) acquired.Cominco Fertilizers Ltd. changes its name to Agrium Inc.Viridian Inc. acquired.1998 Rasmussen Ridge (Idaho) Phosphate Mine acquired.1999 Wine begins production.2000 UNOCAL agricultural production.1994 Crop Production Services (CPS) acquired.Cominco Fertilizers Ltd. changes its name to Agrium Inc.Viridian Inc. acquired.1998 Rasmussen Ridge (Idaho) Phosphate Mine acquired.1999 Phosphate Mine acquired.2000 UNOCAL agricultural production.1994 crop Production services (CPS) acquired.Cominco Fertilizers Ltd. changes its name to Agrium Inc.1968) and Fort Saskatchewan (Alberta) Nitrogen Operations (commenced operations 1983).1998 Reduction1999 Reduction2000 Reduction1994 crop Production services (CPS) acquired.

# Agrium Timeline 1990-2000



#### History

In 2008, Agrium acquired a 70 percent equity position in Common Market Fertilizers S.A. (CMF), one of Western Europe's largest fertilizer distribution companies; in April 2010 the remaining 30 percent was also acquired and CMF became Agrium Europe.

In 2008, Agrium entered into an agreement with MISR Oil Processing Company, S.A.E. (MOPCO) of Egypt, whereby MOPCO acquired the previous EAgrium project, and EAgrium shareholders obtained an equity interest in the combined entity. Agrium owns a 26 percent interest in the combined entity, which includes a 675,000 tonne urea MOPCO facility. In late 2009, MOPCO secured financing for tripling the production of the existing nitrogen facility.

Agrium's Advanced Technologies business unit was established with the acquisition of Nu-Gro's fertilizer technology and professional businesses and Pursell Technologies in 2006. In 2007, Agrium acquired a 19.5 percent equity interest in Hanfeng Evergreen, a Chinese specialty fertilizer company. With this addition, Agrium reaffirmed its leading position to provide environmentally friendly, controlled-release crop input products to a broad range of customers and segments. Further expansion occurred in 2008 with the acquisition of the Agronomics Division of Turf Care Products Canada Limited. In 2010, AAT completed their construction of ESN coating fertilizer facility located in New Madrid, Missouri.

Today, Agrium is a major retailer, a leading wholesale producer, and an innovator through our Advanced Technologies business unit fully diversifying ourselves across the value chain. As we enter 2011, Agrium will continue to focus on achieving our mission and vision by continuing to execute against our strategic goals of investing through the value chain, establishing and maintaining the lowest cost to serve wholesale position, diversifying geographically, and investing counter-cyclically.

#### Agrium Timeline 2001-present

Astaris Production LLC assets (Nu-West's Conda, ID phosphate operation) acquired. 2005 Western Canadian fertilizer distribution assets from Imperial Oil acquired. 18 retail outlets in Argentina and Chile from United Agri Products acquired.	2006 Royster-Clark acquired. Nu-Gro fertilizer technology and professional products businesses acquired. Pursell Technologies acquired.	2007 19.5 percent equity stake in Hanfeng Evergreen acquired. ADM's 18 retail centers and 14 satellites in Kansas and Oklahoma acquired.	2008 United Agri Products (UAP), acquired. 70 percent equity position in Common Market Fertilizers S.A. (CMF) acquired. Agrium opened an office in Beijing, China. Agronomics Division of Turf Care Products Canada Limited acquired.	Agrium Retail consolidates all United States operations under the name Crop Production Services (CPS). Agrium Retail expands operations into Canada under the name Crop Production Services (CPS) Canada. 26 percent shareholding, in MOPCO (Egypt) obtained.	2010 Additional 30 percent equity position in Common Market Fertilizers S.A. (CMF) acquired; name changed to Agrium Europe. ASP acquires 24 additional retail outlets in Argentina. Agrium acquires AWB Limited and enters the Asia- Pacific Market.
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#### Production Facilities and Annual Production Capacities

#### **Production Capacity** (product tonnes per year)

## Nitrogen Based Fertilizers

Argentina Bahia Blanca (Profertil S.A.) <sup>(1)</sup>		Eg	ypt Ammon
Ammonia (gross)	375,000		Ammoni
Ammonia (gross)	35,000		Urea <sup>(4)(5)</sup>
Urea	600,000		UIEa
olea	000,000	Ц'n	ited S
Canada			
		D	orger, Te
Redwater, Alberta	000 000		Ammon
Ammonia #1	280,000		Ammon
Ammonia #2	680,000		Urea
Ammonia Total (gross)	960,000	L	Jpgrad
Ammonia Total (net)	250,000	K	ennewick
Urea <sup>(2)</sup>	720,000		Nitroger
Ammonium Nitrate <sup>(2)</sup>	215,000	W	/est Sacra
Ammonium Sulphate	350,000		Nitroger
Nitrogen Solutions	180,000	N	orth Bend
Carseland, Alberta			Nitric Ad
Ammonia (gross)	535,000		
Ammonia (net)	135,000		
Urea	680,000		۸ ~
Joffre, Alberta			Ag
Ammonia (net)	480,000		
Fort Saskatchewan, Alberta	, ,	An	nmonia (g
Ammonia (gross)	465,000		nmonia (n
Ammonia (net)	170,000		ea <sup>(5)</sup>
Urea	430,000		nmonium
	,	٨٣	

Upgrade Facilities<sup>(3)</sup> (Standard and Granum) Nitrogen Solutions (material)

#### **Production Capacity** (product tonnes per year)

#### Nitrogen Based Fertilizers

Egypt Ammonia (gross) Ammonia (net) Urea <sup>(4)(5)</sup>	101,000 20,500 175,000
United States	
Borger, Texas	
Ammonia (gross)	490,000
Ammonia (net)	430,000
Urea	99,000
Upgrade Facilities <sup>(3)</sup>	
Kennewick, Washington	
Nitrogen Solutions (material)	430,000
West Sacramento, California	
Nitrogen Solutions (material)	204,000
North Bend, Ohio	
Nitric Acid, Nitrogen Solutions (material)	110,000
Agrium's World Capacit (product tonnes per year)	ty

Ammonia (gross) <sup>(5)</sup>	3,406,000
Ammonia (net) <sup>(5)</sup>	1,520,500
Urea <sup>(5)</sup>	2,704,000
Ammonium Nitrate	215,000
Ammonium Sulphate	350,000
Solutions/Other	1,209,000
MAP	960,000
Potash	2,050,000

Profertil S.A. is 50 percent owned by Agrium Inc. and 50 percent owned by Repsol YPF, S.A. The stated capacity numbers represent Agrium's (1) 50 percent ownership.

120,000

(2) Includes product used to produce nitrogen solutions.

Upgrade Facilities use ammonia and urea from other sources. They do not purchase natural gas to produce their own ammonia and urea. (3)

(4) Projected urea capacity will be 525,000 by mid 2012, based on 26 percent ownership position in MOPCO.

(5) Only includes the 50 percent of Profertil's capacity and 26 percent of MOPCO that are owned by Agrium Inc.

Note: Figures exclude idle capacity.

#### Production Facilities and Annual Production Capacities

Production Capacity (product tonnes per year)

#### **Phosphate Based Fertilizers**

Canada	
Redwater, Alberta	
Mono-Ammonium Phosphate	660,000
P <sub>2</sub> O <sub>5</sub> Equivalent	345,000
Kapuskasing, Ontario	
Average Concentrated Rock is	35% P <sub>2</sub> O <sub>5</sub>
Concentrated Rock	
Mined Annually	0.91 Million Tonnes

#### United States

Soda Springs (Conda), Idaho	
Mono-Ammonium Phosphate	300,000
Phosphates P <sub>2</sub> O <sub>5</sub> Equivalent	345,000
Dry Valley, Idaho	
Average Concentrated Rock is 3	$1\% P_2 O_5$
Ore Mined Annually	2.0 Million Tonnes
Concentrated Rock	
Produced Annually	1.3 Million Tonnes
Other Product Capacity <sup>(1)</sup>	165,000
Total Canada and United States (P <sub>2</sub> O <sub>5</sub> )	720,000

#### Potash Based Fertilizers

#### Canada Vanscov Say

Vanscoy, Saskatchewan Potash KCI (MOP)

#### **Production Capacity**

(product tonnes per year)

#### Rainbow Plant Capacities<sup>(2)</sup>

#### **United States**

Florence, Alabama	76,600
Americus, Georgia	110,000
Hartsville, South Carolina	78,400
Total Rainbow	265,000

# Agrium's Approximate Share of 2009/10 North America Production Capacity<sup>®</sup>

Ammonia (gross)	20.7%
Urea	24.8%
Phosphate	6.9%
Potash	5.8%

#### Agrium's Approximate Share of 2009/10 Global Production Capacity<sup>49</sup>

Ammonia (gross)	1.9%
Urea	1.6%
Phosphate	1.5%
Potash	2.4%

(1) Conda also produces other phosphate products such as merchant grade acid and super phosphoric acid.

2,050,000

- (2) Includes over 30 different ammoniated grades of fertilizer.
- (3) North America refers to Canada and the United States, and Agrium's approximate share estimate is based on the International Fertilizer Development Center's (IFDC) June 2010 Canada and United States production capacity figures. Urea capacity includes urea solution capacity.

(4) Based on Worldwide Ammonia Capacity, Listing by Plant, June 2010. IFDC Worldwide Phosphoric Acid Capacity, Listing by Plant, June 2010. IFDC Worldwide Potash Capacity, Listing by Plant, June 2010. IFDC Worldwide Urea Capacity, Listing by Plant, June 2010.

2010-2011 Agrium Fact Book

# North America



#### Agrium Retail: Best in Class

Our Retail division is the largest direct-to-grower agricultural retail operation in North America and generated over \$6.2-billion in net sales in FY2009, primarily from seed, crop protection and fertilizer products. Agrium operates a network of 826 retail centers in the United States. Agrium's Retail operations offer farmers a complete range of seed, liquid and dry fertilizer products, along with primary crop protection services including herbicides, insecticides, fungicides and various related services.

#### Agrium Retail Products

(for fiscal year 2009)

- Crop Nutrients
- Net sales of over \$2.5-billion.
- Gross profit of \$212-million.
- Purchasing advantages from our economies of scale.
- Our integrated fertilizer services provide customers with expert advice and application services.

#### **Crop Protection Products**

- Net sales of \$2.6-billion.
- Gross profit of \$648-million.
- Purchasing advantages from our economies of scale.

#### Seed and Other Services

- Seed and Other Services net sales totalled \$1.0-billion.
- Gross profit of \$322-million.
- Seed and Other Services sales increased by 47 percent from previous year.
- Rapidly growing seed and private label seed businesses.
- Full service customer appreciation.

#### Crop Production Services (CPS)<sup>(1)</sup>

(November, 2010)

	United States	Canada
Farm Centers/Branches	578	58
Satellites	199	-
Terminals	36	-
Distribution Centers	10	7
Plants	3	-
Total	826	65

In FY2009, Agrium's Retail operations in the United States, Crop Production Services (CPS), generated net sales over \$6.2 billion in 2009. In May 2008, Agrium completed the acquisition of United Agri Products (UAP); increasing Agrium's retail presence in the United States to 826 total locations. The acquisition of UAP expands Agrium Retail's reach into new markets in the United States and repositions Retail's product mix allowing us to more efficiently and effectively serve our customers. Agrium's Retail branches are staffed with trained, professional employees committed to providing their growers with sound agronomic advice, seed that is selected from the best germ plasm pools in the world, and other crop inputs.

Over the past two years Agrium has established and grown a presence in the Canadian retail market. CPS Canada is Retail's 46th division with 65 locations principally in Alberta and Saskatchewan.

(1) Please note a listing of Agrium's South American Retail assets is on page 49.

# 2009 Net Sales



#### Crop Production Services (CPS)

(November, 2010)

a

#### Alabama (12 locations) Ashford Atmore Auburn Dothan Headland\* Kinston Madison Robertsdale Selma Selma Fertilizer\* Slocomb\* Summerdale\*

Arizona (5 locations)

Chandler Coolidge Poston Tucson Yuma

#### Arkansas

(25 locations) Almyra\* Altheimer Barton\* Blytheville Blytheville\* (2 locations) Clarendon Crawfordsville Des Arc\* Gillette\* Grady Hazen\* (3 locations) Lepanto Marianna McGehee\* Monette\* Monticello Paragould\* Portland Stuttgart\* (2 locations) Winchester\* Wynne

#### С

California (47 locations) Bakersfield (2 locations) Button Willow\* Coachella Cutler\*

#### Satellites

\*\* Terminals

#### DC **Distribution Center**

Р Plants

#### С California continued Delano Dos Palos\* Fillmore\* Firebaugh (2 locations) **Five Points** Fresno Goleta Greenfield Hanford Hollister Huron\* Imperial

Madera

Merced

Mettler

Oxnard

Oxnard\*

Pixlev\*

Lemoore Modesto (2 locations) Newman\* Paso Robles

Riverside Sacramento Salinas San Jacinto\* San Marcos Santa Ana Santa Maria\* Santa Maria (2 locations) Sebastopol Stockton\* Tipton (Pixely)\* Ukiah Vernalis Visalia Walnut Grove (2 locations) Watsonville (2 locations) Yuba City

#### Colorado

(3 locations) Fort Morgan Greeley Greeley P

#### Connecticut (1 location)

Broad Brook

# d

Delaware (4 locations) Milford Seaford Seaford DC Smyrna\*

#### f

Florida (11 locations) Boynton Beach\* Ft Pierce Hastings Homestead Immokalee Jay LeHigh Acres Mulberry Parrish Wauchula Waverly

#### g

Georgia (20 locations) Americus Arlington Colquitt Doerun Donalsonville Ft. Valley\* Fort Valley Greensboro Jesup Leesburg\*\* Meigs Millen Moultrie Moultrie\* Oglethorpe\* Swainsboro Swainsboro\* Swainsboro\*\* Sylvester Vienna\*

# h

Hawaii (4 locations) Hilo Kahului Lihue Pearl City

# i

Idaho (17 locations) Bancroft Blackfoot Bruneau\* Buhl Burley Caldwell Caldwell **Glenns Ferry** Hansen Idaho Falls Kimberly Parma Paul Terminal\*\* Pleasant Valley Roberts Rupert Terminal\*\* Wendell

#### Illinois

(67 locations) Alexis\* Amboy Atlanta DC Baileyville Beldon **Biggsville** (Stronghurst) Blandinsville Browns **Buffalo Prairie\*** Camp Point\* Carlyle Catlin Cissna Park Clay City Columbus\* Danville Dixon Douglas\* Dwight Edgewood Fairbury Ferris Flora Greenfield



#### Crop Production Services (CPS)

(November, 2010)

# Illinois

continued Greenview Harvel\* Hoopeston luka Jacksonville Keithsburg\* Lanark Louisville\* Marissa Melvin Metcalf Morrisonville Mt Carmel\* Mt Erie Mt. Sterling Neoga New Baden New Boston Niota\*\* Nokomis Oakland Olive Branch\* Onarga Oneida Paris Paxton Pontiac Quincy Quincy\*\* Raleigh Warehouse Richmond Ruma\* Saunemin Sciota\* Shabbona\* Shawneetown Sheldon Sidney Steeleville Steward Strawn Viola Walsh\* Wenona White Hall

# Indiana

(49 locations) Amboy Arcadia Attica Boonville Boston\*

## \* Satellites

\*\* Terminals

- DC Distribution Center P Plants
- P I

# Indiana

continued Brimfield Brookville Chalmers Charlottesville Clarks Hill **College** Corner Dana Decker Delphi Deputy\* Fairmount\* Fairmount Franklin Fulton Greensburg Hatfield Homer Jasper Lafavette Lebanon (2 locations) Liberty\*\* Monon\*\* Mooresville Oaktown\* Odon\* Otwell Patoka Peru Poseyville Princeton Roachdale\*\* Rushville Scottsburg Selma\* Shelburn Straughn Switz City Terre Haute DC W. Lebanon Warren Washington Wheatland\* Williamaburg

#### Iowa

(42 locations) Atalissa Battle Creek Boone Brayton\* Breda Coin\* Corning Iowa continued Creston Danbury Dyersville Earlville\* Edgewood Garnavillo Gibson Hancock Holv Cross\* Hopkinton Hutchins\*' Ida Grove Independence\* Irvington Keswick Lowden' Luverne Manchester\* Mediapolis Mingo Monticello Nevada\* North English\* Odebolt Ogden\* Oskaloosa Preston Reinbeck Sac City\* Union\* Wall Lake Whiting Winthrop Worthington Wyoming

i

#### k

Kansas (41 locations) Beloit Belpre Burrton\* Cimarron Clay Center Collyer\* Copeland (2 locations) Courtland\* Galva\* Garden City DC Garden City Gaylord\* Goddard

#### k

Kansas

continued Goodland (2 locations) Goodland (East)\* Grainfield\* Hill City Hoxie Hunter Jetmore Kinslev Leoti Little River\* Lvons\* Mahaska Montezuma\* Morganville\* Oakley Oberlin Plains Pratt\* Republic Scott City Scott City\*\* Smith Center Sublette\* Wakeeney Waterville Kentucky (37 locations) Aldenville Cadiz Calhoun Campbellsville Clarkson Clay Cynthiana Elkton Erkon Fancy Farm Felty Franklin Glendale Hardin Henderson Hodgenville Horse Cave Lebanon Lexington Madisonville Mayfield Morganfield Murray\*\* **Ownesboro** (2 locations) Pembroke

# Crop Production Services (CPS) (November, 2010)

k	<u>m</u>	<u>m</u>	<u>m</u>	
Kentucky	Massachusetts	Minnesota	Montana	
continued	(2 location)	continued	(8 locations)	
Poole	Sterling	Slayton	Belgrade	
Russellville (2 locations)	South Deerfield	Wadena	Billings	
Sacramento	000000 20000000	Withrop	Billings P	
Schochoh	Michigan		Chinook	
Sedalia	(27 locations)	Mississippi	Fairview	
Shelbyville	Ann Arbor*	(21 locations)	Gildford*	
Slaughters*	Bear Lake	Anguilla*	Glasgow	
Upton	Benton Harbor	Batesville	Great Falls	
Utica	Blissfield*	Benoit*		
Waverly	Blissfield**	Benton*	n	
	Blissfield	Bolton*		•
1	Breckenridge	Boyle	Nebraska	
	Brown City	Clarksdale	(12 locations)	
Louisiana	Henderson	Greenville P	Ashland*	
(19 locations)	Linwood	Greenwood	Beatrice	
Bonita*	Melvin	Grenada*	Beemer	
Boyce	Mendon	Hollandale*	Bridgeport	
Bunkie*	Morenci	Holly Bluff	Chester	
Delhi	Munger	Holly Springs*	Imperial	
Elton	Nottawa	Houston	Johnson	
Jonesville*	Owendale	Indianola*	Kearney	
Lake Providence	Pinconning*	Leland	Laurel	
Loreauville*	Saginaw Terminal**	Macon*	McCook	
Mer Rouge	Saline	New Albany*	South Sioux City	
New Roads	Sandusky	Rolling Fork	Thurston	
New Roads* (2 locations)	Sparta	Rolling Fork**		
Opelousas*	St Johns	Tunica	Nevada	
Tallulah	Sunfield** DC		(2 locations)	
Thibodaux	Sunfield	Missouri	Henderson	
Vick*	Ubly	(22 locations)	Reno	
Ville Platte*	Woodbury	Bowling Green		
Whiteville*		Bowling Green	New Jersey	
Wisner	Minnesota	Cardwell*	(2 locations)	
	(22 locations)	Cardwell	Jutland	
m	Ada	Caruthersville**	Malaga	
	Big Lake	Clarence		
Maine	Crookston	Cooter	New Mexico	
(2 locations)	Dassel	Essex*	(8 locations)	
Lewiston	East Chain (Fairmont)	Harrisonville	Artesia*	
Mapleton	Hallock	Hornersville*	Artesia (2 locations)	
	Hallock*	LaPlata	Del City	
Maryland	Harmony	Malden*	Hatch*	
(8 locations)	Kerkhoven	Marston**	Vado	
Boonsboro*	Lakefield	Palmyra	Vado*	
Centreville	Mansfield (Alden)	Paris	Socorro	
Denton	Middle River*	Perry	/	
East New Market	Mora	Portageville	New York	
Girdletree DC	Perham	Saint Louis*	(10 locations)	
Massey*	Pipestone	Senath	Amenia	
Pocomoke City	Plainview	Sikeston	Avon	
Worton	Red Lake Falls	Westboro	Cohocton	
	Sargeant	White Oak*	Fancher	
	Sauk Centre		Florida	
* Satellites ** Terminals				
DC Distribution Center				

#### Crop Production Services (CPS)

n

(November, 2010)

# New York

continued Milton Mt. Morris\* Nelliston\* Oswego\*\* Sodus

n

#### North Carolina

(49 locations) Albermarle (Millingport) Albertson Bailev Belgrade Belhaven Brown Summitt Bunn Clinton\* Clinton Conway Creswell Dunn\* Elizabeth City Enfield Erwin Fairfield Fairmont\* Faro/Fremont\* Four Oaks Greenville Hendersonville Hertford\* Jefferson Laurinburg Lumberton' Lumberton Monroe (2 locations) Nashville Norwood\* Norwood Pantego\* Princeton Red Springs\* Rocky Mount Salemburg Sanford Shawboro Shelby Snow Hill\* Snow Hill Statesville (Harmony) Sophia Tarboro DC Trenton Vanceboro\*

#### Satellites

- \*\* Terminals DC Distribution Center
- P Plants

#### North Carolina continued Washington

Wilson\*\* Wilson Yadkinville

#### North Dakota

(18 locations) Bismarck Bowman Dickinson Drayton Grace City Grafton Grand Forks Grand Forks DC Hatton Hillsboro Jamestown Jamestown\* Langdon Mapleton Minot Valley City\* Wahpeton Williston

#### 0

Ohio (37 locations) Ansonia Attica\*\* Bainbridge Bellevue\* **Botkins** Bradford Delphos Dunkirk Eaton Eaton\* Edison Findlay Frankfort Greenville\*\* Greenville Hamler Holgate\* Jeffersonville Kirkwood Kirkwood\*\* Leipsic Lockborne Midland

# Ohio

Ο

continued Milford Center\* Mount Sterling DC Mowrystown Mt. Sterling\*\* Ottawa Ottawa\*\* Ottoville\* Polk Sabina Sullivan\* Thurston Urbana\* Washington C.H.\*\*

#### Oklahoma

(8 locations) Altus\*\* Altus Clinton Guymon\* Hooker Tyrone\* Webbers Falls Yukon\*

#### Oregon

(12 locations) Athena Baker City\* Carlton\* Gresham Hillsboro Hopmere LaGrande North Powder\* Rickreall Salem Sheridan (Ballston/ Rickreall)\* Umatilla\*

#### p

Pennsylvania (6 locations) Belleville\* Biglerville Bloomsburg Chamersburg\* Holtwood Tyrone

#### S

#### South Carolina

(11 locations) Aynor Bishopville Cope\* Darlington DC Hemingway Kingstree\* Lake City Orangeburg Orangeburg\*\* Starr Vance\*

South Dakota (3 locations) Spearfish

Northville Watertown

#### t

Tennessee (18 locations) Bells Brownsville Brownsville' Clarksville Covington\* Covington Ethridge Friendship\* Huntingdon Manchester Milan Palmersville\* Portland Puryear' Springfield\* Union City DC Union City\*\* Wynnburg

#### Texas

(64 locations) Ballinger\* Big Spring Blessing \* (2 locations) Brownfield Caldwell (2 locations) Cotton Center De Leon\* Denver City Dodson Dumas

#### Crop Production Services (CPS)

t

Texas

continued

Roscoe

(November, 2010)

# Texas

t

continued Edinburg\* Edna El Campo Floydada Gatesville\* Harlingen\* (2 locations) Hearne\* Hereford\* Hereford Hewitt\*\* Hillsboro Holland Houston Knott Knox City Knox City\* Lamea\* Lamesa Lampasas Lockhart McGregor Moody New Braunfels Palmer Paris Pittsburg Plains Plainview Pleasanton\* Premont\* Robstown\*

Rosebud San Antonio\* Santa Rosa Schwertner Seagraves (2 locations) Seminole Slaton\* Slaton Stamford Taft\* Taft Taylor\* Taylor (2 locations) Victoria\*\* Waco\*\* West Wharton

#### u

Utah (1 location) Tremonton\*

#### v

Vermont

(1 location) Addison

Virginia (18 locations) Abingdon Chase City Colonial Heights Crystal Hill Eastville\* Havnesville Heathsville\* Hopewell lvor Melfa Milford\* Mt. Holly\* Prince George\*\* **Red House** Sealston South Hill St. Stephens Church Winchester Wylliesburg

v

# W

Washington (24 locations)

Almira\* Auburn Connell Coulee City Davenport Endicott Harrington

#### W

Washington

continued Mansfield\* Moses Lake Othello Pasco (2 locations) Plymouth Prescott\* Plymouth\*\* Plymouth Pomeroy Quincy Reardan Rosalia St. John Toppenish Waitsburg\* Walla Walla Waterville

#### Wisconsin

(6 locations) DeForest Galesville Janesville Plainsfield\* (2 locations) Plainfield



- Terminals DC **Distribution Center**
- Ρ Plants



# Crop Production Services (CPS) Canada<sup>(1)</sup>

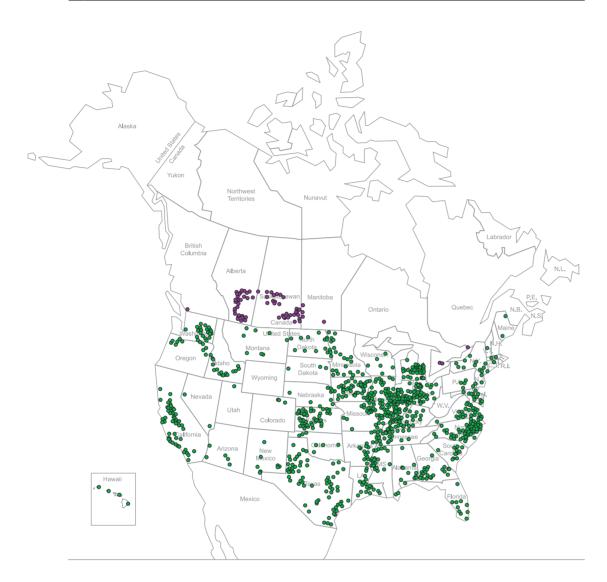
(November, 2010)

a	a	0	<u>S</u>
Alberta	Alberta	Ontario	Saskatchewan
(29 locations)	continued	(2 location)	continued
Bentley	Taber	Cambridge DC	Lumsden
Bow Island	Torrington	Dorchester DC	Lloydminster
Calgary DC	Viking		Melville
Camrose	Warner	q	Moose Jaw
Carseland	Wetaskawin		Moosomin
Castor		Quebec	North Battleford
Claresholm	b	(1 location)	Osler
Coaldale		Coteau du Lac DC	Prince Albert
Crossfield	British Columbia		Regina
Czar	(1 location)	S	Regina DC
Daysland	Langley DC		Rhein
Delburne		Saskatchewan	Rocanville
Didsbury	m	(28 locations)	Saskatoon
Foremost		Balcarres	Shellbrook
High River	Manitoba	Biggar	Spiritwood
Lacombe	(4 locations)	Bredenbury	Wakaw
Lethbridge	Oak Bluff DC	Canora	Yorkton
Magrath	Roblin	Cupar	
Nanton	Russel	Glaslyn	
Penhold	Swan River	Kamsack	
Picture Butte		Kinistino	
Ponoka		Kipling	
Rimbey		Langham	
Stettler		Leask	

\*

- Satellites Terminals \*\*
- Distribution Center
- DC P (1) Plants
- All DC locations are former legacy UAP locations.
- 14 Agrium 2010-2011 Agrium Fact Book

# Agrium Retail Locations



Crop Production Services (CPS)

Crop Production Services (CPS) Canada

# **Industry Participants**

# United States Retail Companies - Top 15 (by Total Sales)

					#	%	% Crop	%	%
		# Retail		HQ	States	Fertilizer	Protection	Seed	Custom
Rank	Company	outlets	Туре	State	Served	Sales	Sales	Sales	App.
1	Agrium Retail	826	Dealership	C0	45	48%	35%	14%	3%
2	Helena Chemical	311	Dealership	ΤN	48	38%	42%	17%	3%
3	Wilbus-Ellis	136	Dealership	CA	18	48%	42%	4%	6%
4	Simplot Retail	109	Dealership	ID	18	48%	34%	12%	6%
5	Growmark	300	Cooperative	IL	17	40%	33%	20%	7%
6	South States Coop.	222	Cooperative	VA	9	63%	18%	15%	4%
7	Jimmy Sanders	40	Dealership	MS	4	40%	33%	26%	1%
8	MFA	135	Cooperative	MO	4	59%	19%	18%	4%
9	Tenn. Farmers Coop.	159	Cooperative	ΤN	6	59%	19%	18%	4%
10	Harvest Land Coop	60	Cooperative	IN	2	50%	34%	15%	1%
11	Co-Alliance	30	Cooperative	IN	3	68%	16%	12%	4%
12	S.D. Wheat Growers	36	Cooperative	SD	2	53%	24%	17%	6%
13	Central Valley Ag	43	Cooperative	NE	1	40%	40%	15%	5%
14	Aurora Cooperative	24	Cooperative	NE	2	45%	35%	14%	6%
15	Cargill	15	Dealership	MN	5	64%	18%	9%	9%

Source: CROP LIFE Magazines Annual Top 100 Retailers in the United States, December 2009.

#### Agrium Wholesale: Leading Global Supplier

Our **Wholesale** division is one of the world's largest fertilizer distributors, marketing approximately eight million tonnes of nitrogen, phosphate, potash and secondary nutrients annually. Our products are predominately produced by 14 strategically located production facilities<sup>(1)</sup> and marketed around the world.

Agrium's Wholesale division manufactures, markets, and distributes three primary nutrients: nitrogen, phosphate, and potash. We service our customers through a network of over 100 distribution warehouses, supplied by 14 production facilities. Some of our suppliers to our distribution network are also competitors from a manufacturing perspective. Our strengths include a low cost-in-market position, the ability to leverage distribution, a focus on continued incremental expansion at key facilities and growth in new product sales and product offerings.



Nitrogen (N)

- Facilities strategically located in Canada and the United States combined annual capacity of over 5.0 million tonnes
- Competitive advantages of lower-cost Argentina, Egypt, and Alberta gas as well as a close proximity to key markets



Phosphate (P)

- Two phosphate plants, combined annual capacity of approximately 1.0 million tonnes
- Delivered cost advantage in Western Canada and North Western United States markets
- Integrated mining and production, access to low-cost sulphur and sulphuric acid



Potassium (K)

- Current capacity of over 2.0 million product tonnes
- Market internationally through Canpotex

#### Agrium Products

#### Fertilizer:

Ammonium Phosphate Sulphate Anhydrous Ammonia Aqua Ammonia Calcium Ammonium Nitrate (CAN 17) Merchant Grade Phosphoric Acid (MGA)

#### Industrial:

Ammonium Nitrate Ammonium Sulphate Anhydrous Ammonia Aqua Ammonia Ammonium Polyphosphate Monoammonium Phosphate (MAP) Muriate of Potash Nitrogen Solutions Super Phosphoric Acid (SPA) Urea

Merchant Grade Phosphoric Acid (MGA) Muriate of Potash Nitric Acid, 42 and 38 Baume Urea Ammonium Nitrate Urea Vanox





## Production Facilities and Annual Production Capacities

Production Capacity (product tonnes per year)

# Nitrogen Based Fertilizers

Redwater, Alberta	000
Ammonia #1 280,0	,00
Ammonia #2 680,0	
Ammonia Total (gross) 960,0	000
Ammonia Total (net) 250,0	000
Urea <sup>(1)</sup> 720,0	000
Ammonium Nitrate <sup>(1)</sup> 215,0	000
Ammonium Sulphate 350,0	000
Nitrogen Solutions 180,0	000
Carseland, Alberta	
Ammonia (gross) 535,0	000
Ammonia (net) 135,0	000
Urea 680,0	000
Joffre, Alberta	
Ammonia (net) 480,0	000
Fort Saskatchewan, Alberta	
Ammonia (gross) 465,0	000
Ammonia (net) 170,0	000
Urea 430,0	000
Upgrade Facilities <sup>2</sup> (Standard and Granum)	
Nitrogen Solutions (material) 120,0	000

Production Capacity (product tonnes per year)

## Nitrogen Based Fertilizers

#### United States

Borger, Texas	
Ammonia (gross)	490,000
Ammonia (net)	430,000
Urea	99,000
Upgrade Facilities®	
Kennewick, Washington	
Nitrogen Solutions (material)	430,000
West Sacramento, California	
Nitrogen Solutions (material)	204,000
North Bend, Ohio	
Nitric Acid, Nitrogen Solutions (material)	110,000

(1) Includes product used to produce nitrogen solutions.

(2) Upgrade Facilities use ammonia and urea from other sources. They do not purchase natural gas to produce their own ammonia and urea. Note: Figures exclude idle capacity.

# Production Facilities and Annual Production Capacities

Production Capacity (product tonnes per year)		Production Capacity (product tonnes per year)	
Phosphate Based Fertil	izers	Rainbow Plant Capacities®	
Canada Redwater, Alberta Mono-Ammonium Phosphate P <sub>2</sub> O <sub>5</sub> Equivalent Kapuskasing, Ontario Average Concentrated Rock is Concentrated Rock	660,000 345,000 35% P <sub>2</sub> O <sub>5</sub>	United States Florence, Alabama Americus, Georgia Hartsville, South Carolina Total Rainbow	76,600 110,000 78,400 265,000
Mined Annually	0.91 Million Tonnes		
United States Soda Springs (Conda) <sup>(1)</sup> , Idaho Mono-Ammonium Phosphate Phosphates P <sub>2</sub> O <sub>5</sub> Equivalent Dry Valley, Idaho Average Concentrated Rock is Ore Mined Annually Concentrated Rock Produced Annually Other Product Capacity	2.0 Million Tonnes 1.3 Million Tonnes 165,000		
Total Canada and United States (P <sub>2</sub>	D₅) 720,000		
Potash Based Fertilizer Canada	S		
Vanscoy, Saskatchewan Potash KCI (MOP)	2,050,000		



(1) Conda also produces other phosphate products such as merchant grade acid and super phosphoric acid.

(2) Includes over 30 different ammoniated grades of fertilizer.

# Agrium Wholesale Owned Distribution Facilities

#### Canada

(metric tonnes of fertilizer storage)

Location	Dry	Ammonia	<b>Specialty</b> <sup>(1)</sup>	Total
Bloom, Manitoba	50,000	27,000	-	77,000
Carseland, Alberta	50,000	36,000	22,000	108,000
Clavet, Saskatchewan	63,500	-	34,300	97,800
Ft. Macleod, Alberta	17,000	-	-	17,000
Ft. Saskatchewan, Alberta	65,000	36,000	-	101,000
Granum, Alberta	-	-	13,250	13,250
Kamloops, British Columbia	-	-	1,715	1,715
Redwater, Alberta	200,000	122,000	10,000	332,000
Roma Junction, Alberta	-	4,640	-	4,640
Standard, Alberta	-	-	21,150	21,150
Vanscoy, Saskatchewan	250,000	34,500	-	264,500
Watson, Saskatchewan	-	27,000	20,200	47,200
Total Canada	695,500	287,140	122,615	1,105,255



(1) Specialty includes solutions and specialty products. Source: Agrium

#### **United States**

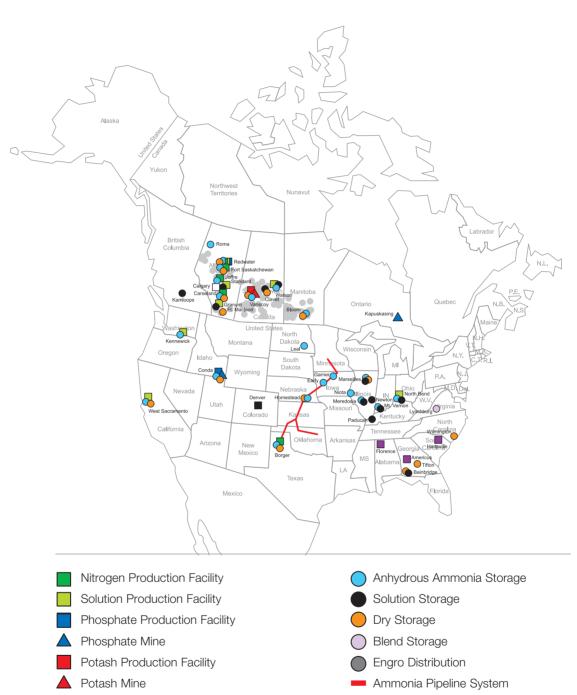
(metric tonnes of fertilizer storage)

Location	Dry	Ammonia	Specialty <sup>(1)</sup>	Total
Americus, Georgia	42,634	-	-	42,634
Bainbridge, Georgia	18,142	-	-	18,142
Borger, Texas	15,965	900	-	16,865
Burley, Idaho	7,801	-	-	7,801
Conda, Idaho	54,426	-	-	54,426
Early, Iowa	-	65,992	-	65,992
Florence, Alabama	24,129	-	-	24,129
Garner, Iowa	-	114	-	114
Glade, Washington	14,604	-	-	14,604
Hartsville, South Carolina	24,492	-	-	24,492
Hoag, Nebraska	-	17,398	-	17,398
Homestead, Nebraska	27,213	-	-	27,213
Kennewick, Washington <sup>(2)</sup>	20,852	19,049	115,878	155,779
Lynchburg, Virginia	10,000	-	-	10,000
Leal, North Dakota	-	36,556	-	36,556
Marseilles, Illinois	5,443	34,383	31,023	70,848
Meredosia, Illinois	-	15,149	30,660	45,815
Mt. Vernon, Indiana	49,891	-	12,699	62,590
Newton, Illinois	-	-	8,527	8,527
Niota, Illinois	-	26,625	-	26,625
North Bend, Ohio	-	17,235	18,051	35,286
Paducah, Kentucky	-	-	12,699	12,699
Tifton, Georgia	16,328	-	-	16,328
West Sacramento, California	29,027	36,284	30,206	95,518
Wilmington, North Carolina	30,116	-	-	30,116
Total United States	391,061	269,684	259,750	920,496

(1)

Specialty includes solutions and specialty products. Includes capacity from Kennewick and Finley, Washington. (2) Includes Source: Agrium

Agrium Production and Distribution Locations



Granulation Production Facility

- Corporate/Wholesale Head Office
- United States Sales Office

## 2010 Ammonia Plant Capacities and Locations

('000 metric nutrient tonnes per year)

	Company	Site	Capacity of NH <sub>3</sub> Product
Canada			
Gallaua	Agrium Inc.	Carseland, Alberta	439
	Agrium Inc.	Ft. Saskatchewan, Alberta	381
	Agrium Inc.	Joffre, Alberta	394
	Agrium Inc.	Redwater, Alberta	787
	CF Industries, Inc.	Courtright, Ontario	394
	Canadian Fertilizer Ltd.	Medicine Hat, Alberta	902
	Koch Fertilizer Canada Inc.	Brandon, Manitoba	353
	Sherritt International. Inc.	Ft. Saskatchewan, Alberta	158
	Yara Belle Plaine Inc.	Belle Plaine, Saskatchewan	590
		Delle Flaille, Saskalchewall	390
Total Canada			4,239
United Stat	-es		
e intea stat	Agrium U.S. Inc.	Borger, Texas	402
	CF Industries, Inc.	Donaldsonville, Louisiana	2,084
	CF Industries, Inc.	Port Neal, Iowa	275
	CF Industries, Inc.	Verdigris, Oklahoma	781
	CF Industries, Inc.	Yazoo City, Mississippi	372
	CF Industries, Inc.	Woodward, Oklahoma	328
	Coffeyville Res.	Coffeyville, Kansas	320
	Dakota Gasification Company	Beulah, North Dakota	291
	Dyno Nobel	Chevenne, Wyoming	146
	Dyno Nobel	St. Helens, Oregon	83
	Green Valley Chemical	Creston, Iowa	26
	Honeywell International	Hopewell, Virginia	459
	Koch Industries Inc.	Beatrice, Nebraska	217
	Koch Industries Inc.	Dodge City, Kansas	230
	Koch Industries Inc.	Enid, Oklahoma	818
	Koch Industries Inc.	Fort Dodge, Iowa	287
	LSB Industries	Cherokee, Alabama	130
	LSB Industries	Pryor, Oklahoma	201
	Mosaic Company	Faustina, Louisiana	410
	Potash Corporation of Saskatchewan	Augusta, Georgia	585
	Potash Corporation of Saskatchewan	Lima, Ohio	482
	Rentech Inc.	E. Dubuque, Illinois	228
Total United State	26		9,156
Total Canada and	I United States		13,396



## **Industry Participants**

# 2010 Urea Plant Capacities and Locations ('000 metric nutrient tonnes per year)

	Company	Site Cap (Includes L	IFDC Dacity <sup>(1)</sup> Irea Melt)	Blue Johnson Capacity (Solid Urea)
Canada				
	Agrium Inc.	Carseland, Alberta	313	313
	Agrium Inc.	Ft. Saskatchewan, Alberta	198	198
	Agrium Inc.	Redwater, Alberta	331	331
	CF Industries, Inc.	Courtright, Ontario	-	119
	Canadian Fertilizer Ltd.	Medicine Hat, Alberta	338	307
	Dyno Nobel Nitrogen	Maitland, Ontario	4	-
	Koch Fertilizer Canada Inc.	Brandon, Manitoba	129	129
	Yara Belle Plaine Inc.	Belle Plaine, Saskatchewan	511	453
Total Canada			1,823	1,850
United Stat	es			
	Agrium U.S. Inc.	Borger, Texas	46	46
	CF Industries, Inc.	Donaldsville, Louisiana	1,068	983
	CF Industries, Inc.	Port Neal, Iowa	128	134
	CF Industries, Inc.	Verdigris, Oklahoma	279	284
	CF Industries, Inc.	Yazoo City, Missouri	82	81
	CF Industries, Inc.	Woodward, Oklahoma	53	125
	CVR Energy	Coffeyville, Kansas	157	100
	Dyno Nobel	Cheyenne, Wyoming	44	42
	Dyno Nobel	St. Helens, Oregon	52	56
	Koch Industries Inc.	Beatrice, Nebraska	29	29
	Koch Industries Inc.	Dodge City, Kansas	38	38
	Koch Industries Inc.	Enid, Oklahoma	231	232
	Koch Industries Inc. LSB Industries Inc.	Fort Dodge, Iowa Cherokee, Alabama	79 100	79
	Potash Corporation of Saskatchewan	Augusta, Georgia	230	- 240
	Potash Corporation of Saskatchewan	Geismar, Louisiana	171	167
	Potash Corporation of Saskatchewan	Lima, Ohio	188	184
	Rentech Inc.	E. Dubuque, Illinois	61	54
Total United State	S		3,036	2,874
Total Canada and	United States		4,859	4,723

 (1)
 IFDC includes CRU production capacity.

 Source:
 IFDC Worldwide Urea Capacity Listing by Plant, June 2010.

 Blue, Johnson & Associates Inc., Nitrogen Profiles 2010.

# 2010 Granular Ammonium Phosphates $Plant^{\scriptscriptstyle (I)}$ Capacities and Locations

('000 metric nutrient tonnes per year)

	Company	Site	IFDC Capacity
Canada	Agrium Inc.	Redwater, Alberta	345
Total Canada			345
United Sta			
	Agrifos Fertilizer, LP	Pasadena, Texas (DAP)	227
	Agrium US Inc.	Conda, Idaho (DAP/MAP)	345
	CF Industries, Inc.	Plant City, Florida (DAP)	998
	J.R. Simplot Company	Pocatello, Idaho	191
	J.R. Simplot Company	Rock Springs, Wyoming	186
	Mississippi Phosphates Corp.	Pascagoula, Mississippi (DAP)	362
	Mosaic Company	Bartow, Florida (DAP)	954
	Mosaic Company	Tampa, Florida (DAP)	785
	Mosaic Company	Faustina, Louisiana (DAP)	835
	Mosaic Company	New Wales, Florida (DAP)	1,669
	Potash Corporation of Saskatchewan	Aurora, North Carolina (DAP)	574
	Potash Corporation of Saskatchewan	White Springs, Florida (DAP)	209
Total United Stat	es		7,335
Total Canada and United States			7,680



## 2010 Muriate of Potash Capacities

('000 metric nutrient tonnes per year)

	Company	Site	Capacity
Canada			
	Agrium Inc.	Vanscoy, Saskatchewan	1,230
	Mosaic Company	Belle Plaine, Saskatchewan	1,680
	Mosaic Company	Colonsay, Saskatchewan	1,080
	Mosaic Company	Esterhazy, Saskatchewan	2,400
	Potash Corporation of Saskatchewan	Allan, Saskatchewan	1,131
	Potash Corporation of Saskatchewan	Cory, Saskatchewan	817
	Potash Corporation of Saskatchewan	Lanigan, Saskatchewan	2,297
	Potash Corporation of Saskatchewan	Patience Lake, Saskatchewan	620
	Potash Corporation of Saskatchewan	Penobsquis (Sussex), New Brunswick	480
	Potash Corporation of Saskatchewan	Rocanville, Saskatchewan	1,826
Total Canada			13,561
United St	ates		
	Intrepid Potash	Carlsbad, New Mexico (East)	136
	Intrepid Potash	Lea County, New Mexico (West)	234
	Intrepid Potash	Moab, Utah	71
	Intrepid Potash	Wendover, Utah	54
	Mosaic Company	Carlsbad, New Mexico	300
	Mosaic Company	Hersey, Michigan	60
Total United St	ates		855
Total Canada a	nd United States		14,416



Source: Annual Company Reports.

#### **Industry Participants**

Annual Capacity			
('000 metric nutrient tonnes per year) (Currency figures in US\$ millions, except where noted)			
	Ν	Р	К
Potash Corporation of Saskatchewan <sup>(1)(2)</sup>	3,032	2,447	8,936 <sup>(3)</sup>
<ul> <li>Public company, traded on NYSE and TSX, ticker sy</li> <li>FY2009 EBITDA: \$1,197.4</li> <li>Website address: www.potashcorp.com</li> <li>Headquarters: Saskatoon, Saskatchewan, Canada</li> <li>Plants located in: Canada, United States, Trinidad, E</li> </ul>			
Yara International ASA <sup>(1)</sup>	6,713 <sup>(4)</sup>	455	-
<ul> <li>Public company, traded on OSE, ticker symbol: YAF</li> <li>FY2009 EBITDA: \$588.0</li> <li>Website address: www.yara.com</li> <li>Headquarters: Oslo, Norway</li> <li>Plants located in: Norway, Sweden, France, Germar</li> </ul>		Italy, Trinidad and	d Brazil
Koch Industries, Inc.	2,171 <sup>(5)</sup>	-	-
<ul> <li>Private Company</li> <li>Website address: www.kochind.com</li> <li>Headquarters: Wichita, Kansas, United States</li> <li>Plants located in: Canada, United States and Trinida</li> </ul>	ıd		
CF Industries Holdings Inc. <sup>(1)</sup>	5,095(6)	998	-
<ul> <li>Public company, traded on NYSE, ticker symbol: CF</li> <li>FY2009 EBITDA: \$780.8</li> <li>Website address: www.cfindustries.com</li> <li>Headquarters: Deerfield, Illinois, United States</li> <li>Plants located in: United States, Canada, Trinidad at</li> </ul>		om	
The Mosaic Company <sup>(1)</sup>	410	4,400	6,240 <sup>(7)</sup>
<ul> <li>Public Company, traded on NYSE, ticker symbol: M</li> <li>FY2009 EBITDA: \$1,745.4</li> <li>Website address: www.mosaicco.com</li> <li>Headquarters: Plymouth, Minnesota, United States</li> <li>Plants located in: United States and Canada</li> </ul>	OS		
(1) The major stock exchange is listed, some are listed on multiple exchan	ges.		

(1) (2) The major stock exchange is listed, some are listed on multiple exchanges. Potash Corporation of Saskatchewan's annual capacities includes their interest in Sinofert (22%), Arab Potash Ltd. (28%), Sociedad Quimica y Minera de Chile (32%) and Israel Chemicals Ltd. (14%).

(3)

Stated nameplate capacity includes tide capacity at their production facilities, Cory and Patience Lake, Saskatchewan. Yara's annual nitrogen capacity includes their interest in Le Harve (47.85%), Tringen(49%), QAFCO (25%), Burrup Holdings (35%), (4) GrowHow UK (50%), Rossosh (37.69%) and Lifeco (50%).

(5) Koch's annual nitrogen capacity includes their interest in Point Lisas Nitrogen Limited (50%)

(6) CF Industries nitrogen capacity includes their recent acquisition of Terra Industries and Terra's previous interests in

GrowHow UK (50%) and Point Lisas Nitrogen Ltd. (50%) and CF's interest in Canadian Fertilizer Ltd. (66%). (7) Mosaic's annual potassium capacity does not include product produced at Esterhazy and sold to Potash Corporation of Saskatchewan under a tolling agreement

Source: Company websites

www.capitaliq.com, a Division of Standard and Poors.

IFDC Worldwide Ammonia Capacity Listing by Plant, June 2010. IFDC Worldwide Phosphoric Acid Capacity Listing by Plant, June 2010.

IFDC Worldwide Potash Capacity Listing by Plant, June 2010.



## Agrium Advanced Technologies: Embracing the Future

Agrium Advanced Technologies is the leading manufacturer and marketer of slow- and controlled-release fertilizers and micronutrients in the Agriculture, professional Turf and Ornamental. Consumer Lawn and Garden, and Specialty Agriculture markets. Agrium Advanced Technologies' brands include: ESN®, POLYON®, XCU®, NITROFORM®, NUTRALENE®, and DURATION CR® slowand controlled-release fertilizers, AMP™, UltraYield® Micronutrients and PRECISE® controlled-release plant protection. These products utilize proprietary advanced generation technologies to control nutrient release for improved plant growth and environmental performance.

Agrium markets controlled-release fertilizer, ESN®, into the commodity agriculture market. ESN® is Agrium's patented-process controlled release nitrogen product, the first product of its kind marketed for use in commodity agriculture. Controlled-release fertilizers release nutrients as plants require, increasing the efficiency of fertilizer use while benefiting the environment.



#### Products

Control Release	Slow Release	Micronutrients	Plant Protection
ESN	XCU	AMP	Precise
Duration	Nutralene	AgriMag	
Polyon	Nitroform	Broadman20	
		EZ20	
		Nubor10	
		UltraYield	

#### Annual Production Capacities by Product

#### **Production Capacity**

(metric tonnes per year)

Specialty Fertilizers	(metric tonnes per year)
(by product types)	
ESN	360,000
Duration	40,000
Nutralene	12,000
XCU	105,000
Nitroform	6,000
Polyon	93,850

#### Total All Product Types<sup>(1)</sup>

#### Micronutrients and NPKs<sup>(2)</sup> **Reese Facility**

50,000

616,850

(1) All Product Types include ESN, Duration, Nutralene, XCU, Nitroform, Polyon, and Precise.

Includes AMP and UltraYield products. (2)

# Agrium Advanced Technologies - ESN Features, Advantages and Benefits

ESN is the only controlled release nitrogen source widely available in agriculture, providing growers with a return on investment through increased nitrogen efficiency.

Audience	Features	Advantages	Benefits
Growers Controlled Release Nitrogen (N) Benefits Backed by Independent Research	Release Nitrogen	Yield Enhancements	Per acre yield increases of 15-20 bu/acre in corn, 8-10 percent in Canola, and 5-10 percent in wheat when applied to the appropriate acres. <sup>(1)</sup>
		Protein/Quality Improvements	Up to 1.5 percent increase in cereal protein and increased quality in potatoes and other crops. <sup>(1)</sup>
	Timing/ Convenience	Fewer applications required with a larger window. Coating protects product while in storage and works with all conventional equipment.	
		Seed Safety	Apply up to 3x the typical safe rate of urea.
		Environmentally Friendly	Virtually eliminate N loss to the environment, protecting the growers N investment while receiving government support through the use of incentives.
	Independent	Confidence	University and government research over multiple years, geographies, and crops instills confidence in benefit claims.
	Color	Confidence	Color instills confidence in the grower and tells them they received the appropriate product.

#### Product Innovation is a key priority for Advanced Technologies

AAT's Research Team provides:

- New product, application and process development
- Scale-up and commercialization
- Optimization of current products
- Investigate emerging technologies
- Development of intellectual property for AAT

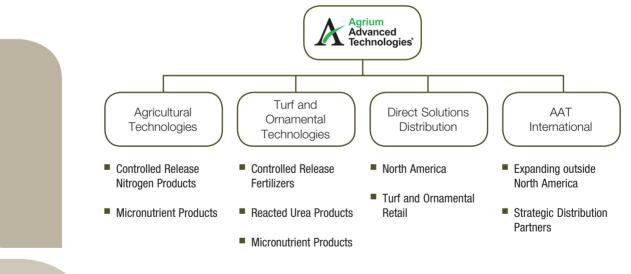
AAT's Agronomy Team provides:

- Products founded on sound agronomic science for predictable performance and value to the customer
- Products backed by years of industry-leading field testing by top soil scientists
- Recognized experts in slow- and controlled-release fertilizer products
- Quality customer education to help properly position our products

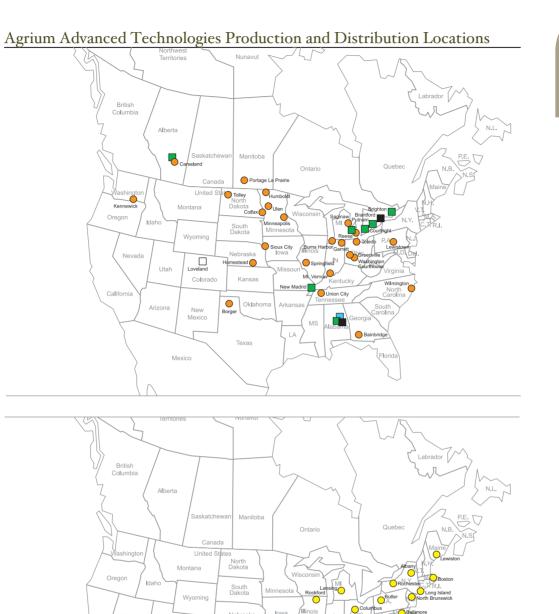
AAT's Products Provide:

- Improved productivity
- Improved customer profit
- More convenient application timing and methods
- Environmental benefits

#### Agrium Advanced Technologies businesses:



AAT's conducts business in four distinct areas. Agriculture Technologies provides ESN controlled release nitrogen and UltraYield micronutrients to the agriculture markets. T&O Technologies provide their slow- and control-release products to the golf, lawn care, horticulture and consumer markets. Direct Solutions provides full-service distribution to the T&O markets. AAT's international team provides both agriculture and T&O products to customers globally.



Nebraska

Kansas cl

Texas

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Colorado

New Mexico

Mexico

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Production Facility

Product Innovation

**Regional Office** 

- Head Office
  - Storage Facility
- Distribution Locations (Turf and Ornamental)

Ne

Californ

Utał

Arizona

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#### Agrotain International L.L.C.

- Subsidiary of Lange-Stegmann Co., a privately held company
- Website address: www.agrotain.com
- Headquarters: St. Louis, Missouri
- Facilities located in: North America.

#### Products

#### N Stabilizers

- Agrotain, Agrotain Plus, Super N Concentrate (Urease Inhibitors + Nitrification Inhibitors)
- HYDREXX (Urease Inhibitor + Nitrification Inhibitor)

Stabilized Nitrogen Fertilizers

- UMAXX
- UFLEXX
- Super U

#### Chisso Asahi Fertilizer Company Ltd.

- Private Company
- Website address: www.chisso.co.jp/english
- Facilities located in: Japan

#### Products

*U.S. Market* (Primarily through Helena Chemical Co.)

- Nutricote (PCF)
- Meister (PCU)
- UBER (CDU)
- Japanese Market:
- Phoska Line (CDU)
- Long, Ecolong, Hi-Control, LP Coat (PCF)

#### Haifa Chemicals Ltd.

- Private Company, owned by Trans Resources Inc.
- Website address: www.haifachem.com
- Headquarters: Haifa Bay, Israel
- Facilities located in: Israel and France

#### Products

Coated Products

- Multicote (PCU and PC NPK)
- Cote N (PCU)
- Poly-Feed
- Multi-K
- Urea Reaction
- Hi-Green (MU-based NPK)

#### Lebanon Seaboard Corporation

- Private Company
- Website address: www.lebanonturf.com
- Headquarters: Lebanon, Pennsylvania
- Facilities located in: North America

#### Products

Urea Reaction

 Meth-Ex 40 (methylene urea used in brand name products MESA and EXPO

Coated Products

- Poly-X Pro (purchased PCSCU)
- Brand Name Blended Products
- Country Club, Lebanon Pro, IsoTec, Par Ex, Proscape, Greenskeeper

Planting Products

Woodace Tablets

Source: Company public disclosure.



#### Sadepan Chimica S.r.l

- Private Company
- (division of the Saviola Group) Website address:
- www.grupposaviola.com/sadepanc
- Headquarters: Mantova, Italy
- Facilities located in: Italy and Belgium

#### The Scotts Miracle-Gro Company

- Public company, traded on NYSE under the ticker SMG
- Website address: www.scotts.com
- Headquarters: Marvsville, Ohio
- Facilities located in: North America. UK and the Netherlands
- FY2009<sup>(1)</sup> EBITDA: \$359.0-Million
- Divisions: Global Consumer, Global Professional. Scotts Lawnservice<sup>®</sup>. and Corporate and other.

#### Turf Care Supply Corporation

- Private Company (owned by Platinum Equity)
- Website address: www.turfcaresupply.com
- Facilities located in: United States
- Headquarters: Brunswick, Ohio

#### **Products**

- Sazolene Products (liquid and granular methylene urea products)
- Sirflor N38 and Sirflor Plus (Granular ureaform)

#### **Products**

- Coated Products:
- Poly-S (PCSCU)
- ScottKote (PCU)
- Osmocote (PC NPK)
- Others:
- Turf Builder
- Osmoform
- Miracle Gro, Scotts, Hypones, Earthgro, SuperSoil, Bug-B-Gone, Weed-B-Gone and Roundup Planting Products (Horticulture)
- Agriform

#### **Products**

- Marketed Products:
- Growstar Line: line of turf-related blended and homogenous products including Palm and Tropical Fertilizer; Polymer Coated Sulfur Coated Urea; Professional Turf Fertilizer; Sulfur Coated Sulfate of Potash with Iron and Manganese; Weed and Feed.
- Private Label Production:
- Polv-Plus (PCSCU for JDL / Lesco)
- Novex (NPK and NK with MU for JDL / Lesco)



## Crops: Area, Production and Stocks - United States (million bushels and million acres)

Wheat (0	Area Planted Y)	Area Harvested	Yield (bu/ac)	Produced	Total Use	Ending Stocks	Stocks to Use Ratio	Avg. Farm Price (\$/bu)
2010/11(p) 2009/10(e) 2008/09 2007/08 2006/07 2005/06 2004/05 2003/04	53.6 59.2 63.2 60.5 57.3 57.2 59.7 62.1	47.7 49.9 55.7 51.0 46.8 50.1 50.0 53.1	46.7 44.5 44.9 40.2 38.7 42.0 43.2 44.2	2,224 2,218 2,499 2,051 1,812 2,105 2,158 2,345	2,446 2,018 2,275 2,314 2,049 2,155 2,235 2,353	853 976 657 306 456 571 540 546	35% 48% 29% 13% 22% 26% 24% 23%	5.50 4.87 6.78 6.48 4.26 3.42 3.40 3.40
Soybeans	5 (CY)							
2010/11(p) 2009/10(e) 2008/09 2007/08 2006/07 2005/06 2004/05 2003/04	77.7 77.5 75.7 64.7 75.5 72.0 75.2 73.4	76.8 76.4 74.7 64.1 74.6 71.3 74.0 72.5	44.4 44.0 39.7 41.7 42.7 43.0 42.2 33.9	3,408 3,359 2,967 2,677 3,188 3,063 3,124 2,454	3,305 3,361 3,047 3,056 3,073 2,873 2,986 2,525	265 151 138 205 574 449 256 112	8% 5% 7% 19% 16% 9% 4%	10.75 9.60 9.97 10.10 6.43 5.66 5.74 7.34



## Corn Supply and Use - United States (million bushels and million acres)

Year	Begin Stocks	Area Planted	Area Harvested	Yield (bu/ac)	Produced	Total Supply	Total Dom Use	Exports	End Stocks	Stocks To Use Ratio	Days Supply	Avg. Farm Price (\$/bu)
2010/11(p)	1,708	88	81	156	12,664	14,382	11,480	2,000	902	6.7%	29	5.00
2009/10(e)	1,673	87	80	165	13,110	14,791	11,097	1,987	1,708	13.1%	56	3.55
2008/09	1,624	86	79	154	12,092	13,729	10,207	1,849	1,673	13.9%	60	4.06
2007/08	1,304	94	87	151	13,038	14,362	10,300	2,437	1,624	12.8%	58	4.20
2006/07	1,967	78	71	149	10,535	12,514	9,086	2,125	1,304	11.6%	52	3.04
2005/06	2,114	82	75	148	11,114	13,237	9,122	2,147	1,967	17.4%	79	2.00
2004/05	958	81	74	160	11,807	12,776	8,844	1,818	2,114	19.8%	87	2.06
2003/04	1,087	79	71	142	10,089	11,190	8,335	1,897	958	9.3%	42	2.42
2002/03	1,596	79	69	129	8,967	10,578	7,903	1,588	1,087	11.4%	50	2.32
2001/02	1,899	76	69	138	9,507	11,416	7,915	1,889	1,596	16.3%	74	1.97
2000/01	1,718	80	72	137	9,915	11,639	7,805	1,935	1,899	19.5%	89	1.85
1999/00	1,787	77	71	134	9,431	11,232	7,587	1,937	1,718	18.0%	83	1.82
1998/99	1,308	80	73	134	9,759	11,085	7,318	1,981	1,787	19.2%	89	1.94
1997/98	883	80	73	127	9,207	10,099	7,287	1,504	1,308	14.9%	66	2.43
1996/97	426	80	73	127	9,293	9,733	7,054	1,795	883	9.9%	46	2.70
1995/96	1,558	71	65	114	7,374	8,947	6,294	2,228	426	5.0%	25	3.24
1994/95	850	79	73	139	10,103	10,963	7,205	2,200	1,558	16.5%	79	2.26
1993/94	2,113	79	72	101	6,336	8,470	6,292	1,328	850	11.1%	49	2.50



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		Ν	Р	К	Total
Corn	lbs/acre	138	58	84	
	% of area applied	96%	81%	65%	
	lbs applied/acre	132	47	54	233
Cotton	lbs/acre	91	43	71	
	% of area applied	92%	67%	52%	
	lbs applied/acre	91	43	70	150
Soybeans	lbs/acre	16	46	80	
,	% of area applied	18%	23%	25%	
	lbs applied/acre	3	11	20	34
Spring Wheat	lbs/acre	72	32	18	
1 0	% of area applied	95%	85%	27%	
	lbs applied/acre	68	27	5	100
Winter Wheat	lbs/acre	64	34	49	
	% of area applied	80%	57%	17%	
	lbs applied/acre	51	19	8	78

(1) Corn and Cotton data are for the years 2005 and 2008, respectively. Soybeans, Spring Wheat and Winter Wheat data is for the year 2007. Source: Agricultural Chemical Usage Report, 2007 and 2008 Field Crops Summary. NASS, USDA.

#### Nutrient Uptake and Removal by Field Crops - United States

(pound per acre)

Corn		Ν	$P_2O_5$	K₂O
156 bu/acre	Uptake <sup>(1)</sup>	240	102	240
	Removal <sup>(2)</sup>	135	79	52
Soybeans				
44 bu/acre	Uptake	224	38	144
	Removal	160	32	56
Cotton				
841 lb/acre	Uptake	160	48	140
	Removal	54	24	34

(1) Total nutrient taken up by the crop.

Nutrient removed in harvested portion of the crop.
 Source: IPNI; Plant Food Uptake and Harvest Removal For Southern Crops, November 2009. USDA, WASDE-485-11, August 12, 2010.

#### Planted Area and Production by Crop - Western Canada

#### Area<sup>(1)</sup>

('000 of acres)	2010(e)	2009	2008	2007	2006	2005	2004	2003	2002
Winter Wheat	1,423	1,867	2,617	1,587	1,711	405	670	561	383
Spring Wheat Durum Wheat	17,807 3,490	16,930 5,660	16,363 6,030	15,215 4,815	18,743 3,795	17,582 5,785	18,325 5,510	18,283 6,135	18,846 6,150
Oats Parlow	3,738	3,732	4,345	5,408	5,099	4,125	3,180	5,184	5,500
Barley Rye	8,052 225	8,663 285	9,357 340	10,865 305	9,118 482	10,290 350	10,865 361	11,715 356	11,836 210
Flaxseed Canola	1,285 17,895	1,710 16,200	1,560 16,160	1,305 14,726	1,988 12,422	2,080 13,485	1,799 13.054	1,841 11,626	1,710 9,541
Gallula	17,095	10,200	10,100	14,720	12,422	13,400	13,004	11,020	9,041
Total Crops <sup>(2)</sup>	53,915	55,047	56,772	54,226	53,358	54,102	53,764	55,701	54,176
Summer Fallow	6,120	6,230	6,070	7,710	8,617	10,160	8,918	8,913	10,289

#### Production

('000 of tonnes)	2010(e)	2009	2008	2007	2006	2005	2004	2003	2002
Winter Wheat	2,571	2,945	4,687	2,499	3,403	469	939	751	386
Spring Wheat	16,966	16,150	18,405	13,873	20,052	18,407	18,087	16,075	9,995
Durum Wheat	3,122	4,519	5,519	3,681	3,821	5,915	4,962	4,280	3,714
Oats	2,392	2,967	4,273	4,696	3,602	3,028	3,271	3,255	2,330
Barley	8,488	8,948	11,781	10,984	10,005	11,664	12,300	11,396	6,190
Rye	232	267	316	233	302	302	340	263	83
Flaxseed	570	915	861	634	1,041	1,082	517	754	679
Canola	10,867	9,541	12,643	8,751	9,105	9,609	7,651	6,604	3,520
Total Crops <sup>(2)</sup>	45,208	46,254	58,485	45,351	51,331	50,476	48,067	43,378	26,897

(e) estimated
 (1) Refers to seeded Area.
 (2) Total crops includes total for major crops only.
 Source: Field Crop Reporting Series, Catalogue no. 22-002X, Volume 89. No 5, Statistics Canada, August 2010. Field Crop Reporting Series, Catalogue no. 22-002-X, Volume 89. No 4, Statistics Canada, June 2010.

#### Nutrient Uptake and Removal by Field Crops - Western Canada

(pound per acre)

		Ν	$P_2O_5$	K₂O	S
Spring Wheat					
40 bu/acre (2,690 kg/ha)	Uptake <sup>(1)</sup> Removal <sup>(2)</sup>	76-93 54-66	29-35 21-26	65-80 16-19	8-10 4-5
Barley					
80 bu/acre (3,360 kg/ha)	Uptake Removal	100-122 70-85	40-49 30-37	96-117 23-28	12-14 6-8
Canola					
35 bu/acre (1,960 kg/ha)	Uptake Removal	100-123 61-74	46-57 33-40	73-89 16-20	17-21 10-12
Flax					
24 bu/acre (1,492 kg/ha)	Uptake Removal	62-76 46-56	18-22 14-17	39-48 13-16	12-15 5-6



Total nutrient taken up by the crop.
 Nutrient removed in harvested portion of the crop.
 Source: Canadian Fertilizer Institute, February 2001.

## Total Consumption of Fertilizers - North America ('000 metric nutrient tonnes per year)

		Primary Nutrient Consumption			
Year	Ν	$P_2O_5$	K <sub>2</sub> 0	Total	
United States					
2010(p)	11,340	3,810	3,629	18,779	
2009(e)	10,908	3,221	2,631	16,759	
2008	11,396	3,853	4,227	19,476	
2007	11,970	4,147	4,657	20,774	
2006	10,926	4,064	4,286	19,274	
2005	11,192	4,209	4,695	20,093	
2004	11,819	4,377	5,008	21,204	
2003	10,970	3,892	4,491	19,353	
2002	10,895	4,200	4,519	19,614	
2001	10,464	3,862	4,469	18,795	
2000	11,189	3,913	4,510	19,612	
1999	11,296	3,851	4,494	19,649	
1998	11,170	4,187	4,809	20,166	
1997	11,206	4,184	4,921	20,311	
1996	11,162	4,107	4,770	20,039	
1995	10,631	4,014	4,652	19,297	
1994	11,470	4,102	4,779	20,351	
1993	10,335	4,024	4,664	19,023	
1992	10,384	3,826	4,574	18,784	
1991	10,239	3,811	4,537	18,587	
1990	10,048	3,942	4,720	18,710	

#### Total Consumption of Fertilizers - North America

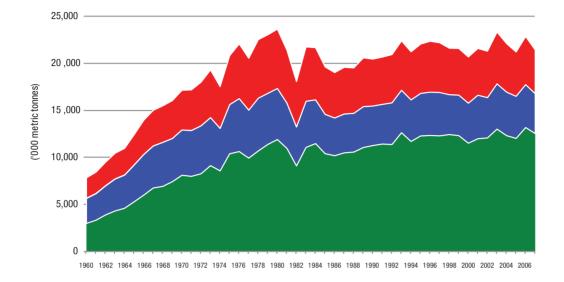
('000 metric nutrient tonnes per year)

	Pri	Primary Nutrient Consumption				
Year	Ν	$P_2O_5$	K <sub>2</sub> 0	Total		
Canada						
2009/10(e) 2008/09 2007/08 2006/07 2005/06 2004/05 2003/04 2002/03 2001/02 2000/01 1999/00 1998/99 1997/98 1996/97 1995/96 1994/95 1993/94 1992/93	1,872 1,817 1,915 1,650 1,540 1,394 1,659 1,642 1,556 1,578 1,682 1,619 1,653 1,670 1,576 1,448 1,406 1,305	615 580 502 650 566 610 676 656 630 632 668 664 717 703 658 628 641 616	273 195 354 334 240 331 350 336 324 316 339 361 358 322 333 310 328 327	2,759 2,592 2,771 2,634 2,335 2,685 2,634 2,510 2,526 2,689 2,644 2,728 2,695 2,567 2,386 2,375 2,248 2,155		
1991/92 1990/91	1,253 1,148	592 578	310 338	2,155 2,064		



Year	Ν	Primary Nutrie P <sub>2</sub> O <sub>5</sub>	nt Consumption K₂0	n Total
Western Canada				
2009/2010 <sup>(1)</sup> 2008/2009 2007/2008 2006/2007 2005/2006 2004/2005 2003/2004 2002/2003 2001/2002 2000/2001 1999/2000 1998/1999 1997/1998 1996/1997	1,561 1,513 1,600 1,939 1,251 1,259 1,350 1,340 1,280 1,301 1,396 1,320 1,354 1,399 1,288	493 463 442 337 452 502 543 527 488 486 518 516 553 550 509	99 78 163 150 68 159 157 151 126 124 133 137 126 109 108	2,153 2,054 2,205 2,426 1,771 1,920 2,050 2,018 1,894 1,911 2,047 1,973 2,033 2,058 1,905
Eastern Canada				
2009/2010 <sup>(1)</sup> 2008/2009 2007/2008 2006/2007 2005/2006 2004/2005 2003/2004 2002/2003 2001/2002 2000/2001 1998/1999 1997/1998 1996/1997 1995/1996	339 344 315 477 289 134 310 303 276 276 286 299 299 299 271 288	137 114 60 118 113 108 133 129 142 146 149 148 164 154 149	171 108 191 256 137 173 192 184 198 192 206 222 232 213 225	647 566 851 539 415 635 616 616 616 614 641 669 695 638 662

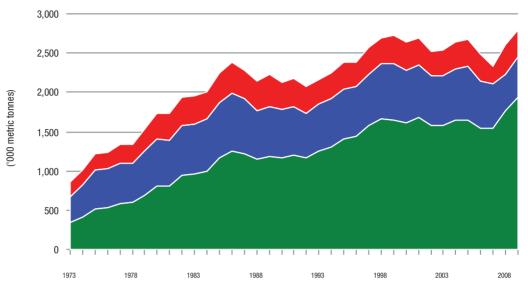
<sup>2007/2008, 2008/2009</sup> and 2009/2010 data are derived from fertilizer shipments to Canadian agriculture markets report. Data prior to 2006 was collected by Canadian Fertilizer Institute. Different coverage and reporting methods of the data will affect the (1) comparability of the data. Source: Statistics Canada - Fertilizer Shipments Survey 2010.



#### Fertilizer Consumption - United States

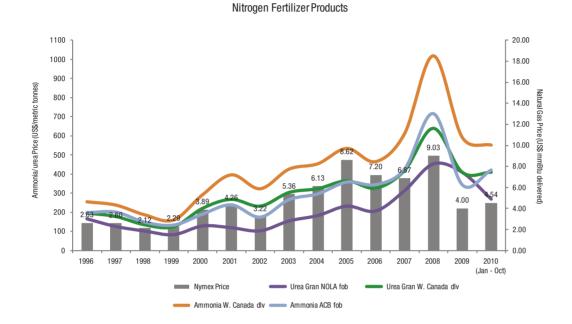
Nitrogen Phosphate Potash

#### Fertilizer Consumption - Canada



Nitrogen Phosphate Potash

Source: The Fertilizer Institute, 2009.



#### Historical Fertilizer and Gas Prices - North America



Fertilizer prices are all spot weighted averages before any discounts, year average refers to calendar year.

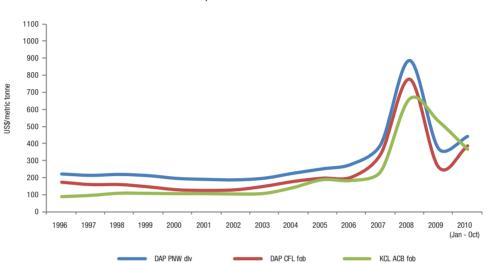
• NOLA = refers to a FOB price (loaded on barge) at the U.S. Gulf port, New Orleans, Louisiana.

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ACB refers to the weighted average price in the U.S. corn belt.
Gas prices are unhedged spot delivered to an ammonia plant located close to New Orleans, Louisiana (YTD Avg).
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Source: Blue, Johnson and Associates Inc., The Sheet October 2010.

#### Historical Fertilizer and Gas Prices - North America



Phosphate and Potash Fertilizer Prices

- Fertilizer prices are all spot weighted averages before any discounts, year average refers to calendar year.
- ACB refers to the weighted average price in the U.S. corn belt.
- CFL refers to Central Florida.

Source: Blue, Johnson and Associates Inc., The Sheet October 2010.

2010-2011 Agrium Fact Book

## South America



#### South America Markets

Investing in South America provides an opportunity to grow where agriculture is growing. Our current operations, Profertil and ASP, will allow us to leverage our strengths as we enter new markets. Brazil, Uruguay and Chile are key markets for expansion in South America beyond our Argentinian base. In 2009, we continued to grow by opening two retail farm branches in Uruguay. In 2010, ASP acquired 24 retail outlets and a formulation plant in from DuPont in Argentina.

#### Argentina

Argentina is the second largest producer of crops in South America. Argentina has approximately 28 million hectares of arable land. The three major crops produced in Argentina are corn, wheat and soybeans. Fertilizer consumption in 2009 was 6.8, 5.8 and .025 million metric nutrient tonnes of nitrogen, phosphate and potash, respectively. From 2010 to 2015, Argentina's annual growth rate for total nitrogen, phosphate and potash consumption is estimated to be approximately 3 percent. Agrium entered Argentina in 2000 as a joint venture project with Repsol YPF SA.

#### Brazil

Brazil is one of the largest fertilizer import markets in the world. It is also one of the fastest growing markets in the world, with an projected 8 percent compound annual growth rate between 2010 and 2015. Brazil has the fourth highest consumption of crop nutrients in the world and is the world's third largest import market. Fertilizer consumption in 2010 is estimated to be nine million nutrient tonnes, 6 percent of the world's consumption. Looking forward, Brazil is one of the few countries in the world with the land base and favourable climate to facilitate continued expansion of a cultivated land base. Growth in seeded areas and yields is expected to increase Brazil's agricultural production steadily for the foreseeable future.

Brazil is expected to build on and enhance its production and export leadership of several agricultural products including sugarcane, corn, soybeans, beef, oranges, coffee and poultry.

#### Agrium South America Retail



ASP (Agroservicios Pampeanos) is a wholly owned subsidiary of Agrium with close to 400 employees serving farmers through Farm Centers that supply inputs and services in Argentina and Chile. Products include fertilizers, chemicals, and seed. ASP expanded into Uruguay in 2009 with two farm centers built to expand Agrium's South American presence.

ASP Chile is involved primarily in the distribution of private label chemical products to retail facilities.

#### Products

Granulated Urea Diammonium Phosphate (DAP) Monammonium Phosphate (MAP) Granulated Ammonium Sulphate

Source: CRU, Ammonia Ten Year Outlook 2008/09 (Update 2), October 2010. CRU, Phosphoric Acid, DAP, MAP and TSP Ten Year Forecast to 2016 (Update 2), October 2010. Fertecon, Potash Outlook, July 2010.

### Agroservicios Pampeanos

(September 2010)			
	Argentina	Chile	Uruguay
Farm Centers	43	0	2
Chemical Formulation Plant	1	0	0
Fertilizer Plant	1	0	0
Satellites	3	0	0
Chemical Storage Warehouse	1	2	0
Total	49	2	2

#### Argentina

(49 facilities, 4 offices in Argentina)

b	b	С	e	S
<b>Buenos</b> Aires	<b>Buenos</b> Aires	Cordoba Prov.	Entre Rios	Salta Prov.
Prov.	Prov.	continued	Prov.	(3 locations)
(23 locations)	continued	Colonia Bismark	continued	Embarcacion
Alberdi	Olavarria Fertilizer Plant	General Roca	Parana	Las Lajitas
America	Pieres	General Cabrera	Victoria	Salta
Balcarce	Salto	Jesus Maria	Villaguay	
Bolivar	San Antonio de Areco	Laboulaye		Santa Fe Prov.
Colonia Hinojo	Tandil (South Division Office)	Laguna Larga	m	(9 locations)
Colonel Suárez	Tres Arroyos	Monte Buey*		La California
El Arbolito	30 de Agosto	Rio Cuarto*	Mendoza Prov.	Casilda
French	Trenque Lauquen*	Villa Maria	(1 location)	Chapuy
Gardey			Cuyo	Casilda (Chemical
General Villegas	С	e		Warehouse and Chemical Forulation Plant)
Junín (Central Division Office)			р	Galvez
Lincoln	Cordoba Prov.	Entre Rios	<u> </u>	Peyrano
Martinez (Headquarter Office)	(11 locations)	Prov.	La Pampa Prov.	Rafaelo
Mechita	La Carlota	(4 locations)	(1 location)	Rosario (North Division Office)
0-Higgins	Cnel. Baigorria	Gualeguay	General Pico	San Genaro
01.11				
Chile				

(2 facilities; 1 Head Office)

<u>S</u>	<u>s</u>	t
Santiago de Chile (Head Office)	La Serena	Temuco
Uruguay (2 facilities)		
<u>d</u>	<u>y</u>	
Dolores	Young	

#### Agroservicios Pampeanos - 53 facilities in South America







#### Agrium South America Wholesale

Agrium began commercial production at the Profertil plant in Bahia Blanca, Argentina in the third quarter of 2000. Agrium owns 50 percent of Profertil while Repsol YPF, S.A., one of the leading oil and gas companies in the world, owns the other half.

#### **Production Capacity**

(metric product tonnes per year)

#### Nitrogen Based Fertilizers:

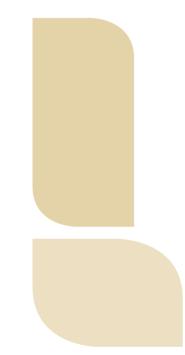
#### Argentina

Bahia Blanca (Profertil S.A.) <sup>(1)</sup>	
Ammonia (gross)	750,000
Ammonia (net)	70,000
Urea	1,200,000

#### Agrium Owned Distribution Facilities

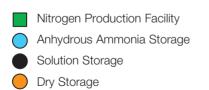
(metric product tonnes per year)

Argentina	Urea	NH <sub>3</sub>	Liquid
Bahia Blanca San Nicolas	150,000 77,000	20,000	45,000
Total Argentina	227,000	20,000	45,000



(1) Profertil S.A. is 50 percent owned by Agrium Inc. and 50 percent owned by Repsol YPF, S.A., figures shown represent total production. Source: Agrium Agrium South America Wholesale Production and Distribution Locations





#### **Industry Participants**

Annual Capacity ('000 metric nutrient tonnes per year) (Currency figures are in US\$ millions, except where noted)	N	Ρ	к	
Caribbean Nitrogen Company Ltd.	1,066	-	-	
<ul><li>Private Company</li><li>Headquarters: Point Lisas, Trinidad</li><li>Facilities located in: Trinidad</li></ul>				
Chemical and Mining Company of Chile Inc	.(1) -	-	910	
<ul> <li>Public company, traded on NYSE, ticker symbol: SQM</li> <li>FY2009 EBITDA: \$593.7</li> <li>Website address: www.sqm.cl</li> <li>Headquarters: Santiago, Chile</li> <li>Facilities located in: Chile, United States, Mexico, Belgiu</li> </ul>	ım, Netherla	ands, Turkey, UAE, Fr	ance	
Copebras Ltda	-	281	-	
<ul> <li>Private Company, 73 percent controlling stake owned b</li> <li>Website address: www.angloamerican.com</li> <li>Headquarters: Bela Vista, Brazil</li> <li>Facilities located in: Brazil</li> </ul>	by Anglo Am	nerican plc.		
Petrobras <sup>(1)</sup>	859	119	-	
<ul> <li>Public company, traded on BASE, ticker symbol: PESA</li> <li>FY2009 EBITDA: \$653.1</li> <li>Website address: www.petrobrasenergia.com</li> <li>Headquarters: Buenos Aires, Argentina</li> <li>Facilities located in: Argentina</li> </ul>				
Vale S.A.	406(2)	634 <sup>(3)</sup>	510	
<ul> <li>Public company, traded on BOVESPA, ticker symbol: V</li> <li>Primarily a nickel production company; recently acquired</li> <li>FY2009 EBITDA: \$11,020.3</li> </ul>		d. fertilizer operations	in Brazil.	

- Website address: www.vale.com
- Headquarters: Rio de Janeiro, Brazil
- Fertilizer facilities located in: Brazil, Canada, Peru, Argentina and Mozambique

- The major stock exchange is listed, some companies are listed on multiple stock exchanges. (1)
- Vale's nitrogen annual capacity includes newly acquired interest in Fosfertil (78.9%).
- (2) Vale's nitrogen annu
   (3) Vale's phosphate an
   Source: Company Websites Vale's phosphate annual capacity includes their interest in Bunge (100%) and in Fosfertil (78.9%).

www.CapitallQ.com, a division of Standard & Poors.

IFDC Worldwide Ammonia Capacity Listing by Plant, June 2010. IFDC Worldwide Phosphoric Acid Capacity Listing by Plant, June 2010. IFDC Worldwide Potash Capacity Listing by Plant, June 2010.

#### Crop Production - Argentina

	Area Harvested	<b>Yield</b>	<b>Production</b>
	(millions ha)	(tonnes/ha)	(millions tonnes)
Corn (seed December, harvest April)			
2010/11(p)	3.20	7.81	25.00
2009/10(e)	2.70	8.33	22.50
2008/09	2.50	6.00	15.00
2007/08	3.41	6.45	22.00
2006/07	2.80	8.04	22.50
2005/06	2.40	6.50	15.80
2004/05	2.80	7.40	20.50
2003/04	2.30	6.50	15.00
2002/03	2.40	6.30	15.50
Soybean (seed November, harvest May)			
2010/11(p)	18.00	2.78	50.00
2009/10(e)	18.60	2.93	54.50
2008/09	16.00	2.00	32.00
2007/08	16.37	2.82	46.20
2006/07	16.30	2.99	48.80
2005/06	15.20	2.66	40.50
2004/05	14.40	2.70	39.00
2003/04	14.00	2.40	33.00
2002/03	12.60	2.80	35.50
Wheat (seed June, harvest January)			
2010/11(p)	4.30	2.79	12.00
2009/10(e)	3.50	3.00	10.50
2008/09	5.12	1.97	10.10
2007/08	6.00	3.00	18.00
2006/07	5.29	2.87	15.20
2005/06	5.00	2.90	14.50
2004/05	6.10	2.62	16.00
2003/04	5.70	2.46	14.00
2002/03	5.90	2.08	12.30

(e)estimated(p)projectedSource:USDA, WAP 10-10, October 2010.

#### Crop Production - Brazil

	Area Harvested	<b>Yield</b>	<b>Production</b>
	(millions ha)	(tonnes/ha)	(millions tonnes)
Corn (seed November, harvest March)	(minons na)	(tonnes/na)	(minions tornines)
2010/11(p)	12.75	4.00	51.00
2009/10(e)	12.93	4.34	56.10
2008/09	14.10	3.62	51.00
2007/08	14.70	3.99	58.60
2006/07	14.00	3.64	51.00
2005/06	12.90	3.20	41.70
2004/05	11.60	3.00	35.00
2003/04	12.40	3.40	42.00
2002/03	13.00	3.40	44.50
Soybean (seed November, harvest May)			
2010/11(p)	24.10	2.78	67.00
2009/10(e)	23.50	2.94	69.00
2008/09	21.70	2.66	57.80
2007/08	21.30	2.86	61.00
2006/07	20.70	2.85	59.00
2005/06	22.23	2.56	57.00
2004/05	22.90	2.30	53.00
2003/04	21.50	2.40	50.50
2002/03	18.40	2.90	52.50



#### Fertilizer Consumption in Argentina, Brazil and Chile

('000 metric nutrient tonnes per year)

	Primary Nutrient Consumption			
	Ν	$P_2O_5$	K <sub>2</sub> 0	Total
Brazil				
2010(p) 2009 2008 2007 2006 2995 2004	1,142 1,130 1,233 1,273 1,273 1,221 1,135	2,942 2,675 3,110 3,659 3,149 2,820 3,773	3,700 <sup>(1)</sup> 3,149 3,689 4,175 3,460 3,426 3,911	7,784 6,954 8,032 9,107 7,882 7,467 8,819
Argentina				
2010(p) 2009 2008 2007 2006 2005 2004	681 752 443 503 680 578 609	632 574 638 686 743 469 508	30 <sup>(1)</sup> 25 20 37 55 48 40	1,343 1,326 1,101 1,226 1,478 1,095 1,157
Chile				
2010(p) 2009 2008 2007 2006 2005 2004	212 185 172 157 168 117 139	150 144 160 171 143 140 162	95 90 89 110 95 86 78	457 419 421 438 406 343 379

(p) projected
 (1) 2009 potash consumption forecasted.
 Source: CRU, Ammonia Ten Year Outlook 2008/09 (Update 2), March 2010, CRU, Ammonia Ten Year Outlook 2008 (Update 2), March 2008.
 CRU, Phosphoric Acid, DAP, MAP and TSP Ten Year Forecast to 2016 (Update 2), May 2010, CRU, Phosphoric Acid, DAP, MAP and TSP Ten Year Sources to 2015 (Update 2), May 2007.
 Fertecon, Potash Outlook, April 2010.

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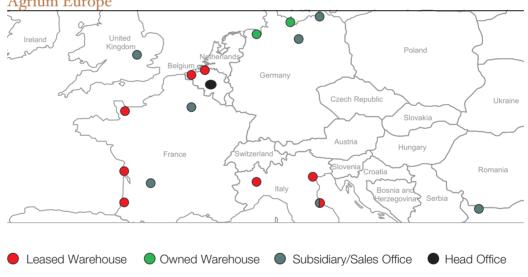
Wwym

## Europe

#### **European Markets**

Europe consumed approximately 40 million tonnes of fertilizer in 2009<sup>(1)</sup>. In the EU-27<sup>(2)(3)</sup>, there are approximately 92 million hectares of arable land, of which approximately 40 percent is cereals and 15 percent is oilseeds. Europe produces a diversity of crops and engages in differing agricultural practices due to variety in climate and fertilization patterns across the continent. The EU-15<sup>(6)</sup> is a growth market for environmentally friendly crop nutrient and crop protection products. In contrast, the countries in the EU-12<sup>(2)</sup> and Eastern Europe<sup>(3)</sup> are less mature in terms of application rates of nitrogen, phosphate and potash. Fertilizer consumption in the EU-12 and Eastern Europe is expected to grow annually at 1 and 2 percent respectively between 2009 and 2015.

In July of 2008, Agrium acquired a 70 percent interest in Common Market Fertilizers (CMF), a European fertilizer distribution company. Agrium purchased the remaining 30 percent of CMF in July 2010 and CMF is now called Agrium Europe. Agrium Europe employs approximately 70 people and has seven sales offices in six different countries. Agrium Europe purchases, distributes and sells about 2.5 million metric tonnes of a wide range of nitrogen, phosphate and potash fertilizers per year, provides custom blending, bagging and palletizing services and has access to key dry and liquid storage facilities. Agrium Europe is able to leverage the value from our Egyptian Nitrogen facility and provides a platform of international growth for our controlled release fertilizers.



#### Agrium Europe

Belgium (3 locations)	France (5 locations)	Germany (4 locations)	(3 locations)	– United Kingdom
Antwerpen	Angoulême	Buchholz i.d.N	Porto Nogaro	(1 location)
Brussels	Bordeaux/Blaye	Emden	Ravenna	London
Ghent	La Pallice	Lubeck	Savona	
-	Reims Cedex	Rostock		
Bulgaria	Rouen			
(1 location)				
Pleven				

- (1) Fertilizer consumption is based on nitrogen, phosphate and potash from Western Europe EU15, Central Europe EU12 and Eastern Europe (Former Soviet Union).
- EU-15: Austria, Belgium, Denmark, Finland, France, Germany, Greece, Ireland, Italy, Luxembourg, the Netherlands, Portugal, (2) Spain, Sweden, and the United Kingdom.
- EU-12: Bulgaria, Cyprus, Czech Republic, Estonia, Hungary, Latvia, Lithuania, Malta, Poland, Romania, Slovakia and Slovenia. Eastern Europe (Former Soviet Union): Armenia, Azerbaijan, Belarus, Estonia, Georgia, Kazakhstan, Kirghizia, Latvia, Lithuania, (3)
  - Moldavia, Russia, Tajikistan, Turkmenistan, Former USSR, Ukraine and Uzbekistan. CRU, Ammonia Ten Year Outlook 2008/09 (Update 2), March 2010.
- Source: CRU, Phosphoric Acid, DAP, MAP and TSP Ten Year Forecast to 2016 (Update 2), May 2010. Fertecon, Potash Outlook, June 2010.

#### **Industry Participants**

Annual Capacity ('000 metric nutrient tonnes per year)			
(Currency figures are in US\$ millions, except where noted)	N	Р	к
Ammophos OAO (subsidiary of FosAgro Hold	ing) -	1,124	-
<ul> <li>Private Company</li> <li>Website address: www.ammofos.ru</li> <li>Headquarters Cherepovets, Russian Federation</li> <li>Plants located in: Russia</li> </ul>			
Rue PA Belaruskali	-	-	5,465
<ul> <li>Private Company</li> <li>Website address: www.kali.by/english</li> <li>Headquarters: Soligorsk, Belarus</li> <li>Facilities located in: Belarus</li> </ul>			
K+S Aktiengesellschaft <sup>(1)</sup>	-	-	4,250
<ul> <li>Public company, traded on DB, ticker symbol: SDF</li> <li>FY2009 EBITDA: \$538.7</li> <li>Website address: www.k-plus-s.com</li> <li>Headquarters: Kassel, Germany</li> <li>Plants located in: Germany, Poland, Czech Republic, Austr France, Italy, Switzerland, Spain, Portugal, Greece, USA, M Africa, Singapore</li> </ul>			
Uralkali JSC	-	-	3,290
<ul> <li>Public company, traded on RTS, ticker symbol: URKA</li> <li>FY2009 EBITDA: \$536.1</li> <li>Website address: www.uralkali.com</li> <li>Headquarters: Berezniki, Russia</li> <li>Plants located in: Russia</li> </ul>			
Yara International ASA <sup>(1)</sup>	6,713 <sup>(2)</sup>	455	-
<ul> <li>Public company, traded on OSE, ticker symbol: YAR</li> <li>FY2009 EBITDA: \$560.9</li> <li>Website address: www.yara.com</li> <li>Headquarters: Oslo, Norway</li> <li>Plants located in: Norway, Sweden, France, Germany, the</li> </ul>	Netherlands,	Italy, Trinidad a	and Brazil
Zaklady Azotowe Pulaway S.A.	973	-	-
<ul> <li>Public company, traded on WSE, ticker symbol: ZAP</li> <li>FY2009 EBITDA: \$140.5</li> <li>Website address: www.azoty.pulawy.pl</li> <li>Headquarters: Pulawy, Poland</li> <li>Plants located in: Poland</li> </ul>			
<ol> <li>The major stock exchange is listed, some are listed on multiple exchanges.</li> <li>Yara's annual nitrogen capacity includes their interest in Le Harve (47.85%), Trin GrowHow UK (50%), Rossosh (37.69%) and Lifeco (50%)</li> <li>Source: Company websites www.CapitallQ.com, a division of Standard and Poors.</li> <li>IFDC Worldwide Ammonia Capacity Listing by Plant, June 2010.</li> <li>IFDC Worldwide Phosphoric Acid Capacity Listing by Plant, June 2010.</li> <li>IEDC Worldwide Phosphoric Acid Capacity Listing by Plant, June 2010.</li> </ol>	igen (49%), QAFCO (;	25%), Burrup Holding	s (35%),

IFDC Worldwide Potash Capacity Listing by Plant, June 2010.



#### Crop Production - Europe<sup>(1)</sup>

	Area Harvested	Yield	Production
Barley	(millions ha)	(tonnes/ha)	(millions tonnes)
2008 2007 2006 2005 2004 2003 2002 2001 2000	29.16 27.30 29.76 27.99 28.88 28.94 29.13 29.24 27.58	3.62 3.03 2.99 2.97 3.34 2.88 3.13 3.16 3.05	105.53 82.60 88.98 83.09 96.43 83.20 91.31 92.39 84.03
Canola			
2008 2007 2006 2005 2004 2003 2002 2001 2000	8.53 8.11 6.39 5.46 5.06 4.52 4.52 4.57 4.55 4.62	2.74 2.51 2.73 3.02 3.19 2.54 2.63 2.64 2.54	23.34 20.40 17.46 16.51 16.14 11.45 12.03 12.03 11.74
Corn			
2008 2007 2006 2005 2004 2003 2002 2001 2000	15.48 13.89 13.58 13.81 15.73 14.86 13.37 13.63 13.71	6.02 5.19 5.68 3.84 6.13 4.68 5.74 5.63 4.63	93.14 72.08 77.23 53.05 96.52 69.60 76.71 76.72 63.51

(1)

Europe includes Eastern, Western, Southern and Northern Europe. Eastern Europe: Belarus, Bulgaria,Czech Republic, Hungary, Poland, Republic of Moldova, Romania, Russian Federation, Slovakia, Ukraine, USSR.

Northern Europe: Channel Islands, Denmark, Estonia, Faeroe Islands, Finland, Iceland, Ireland, Isle of Man, Latvia, Lithuania, Norway, Sweden, United Kingdom of Great Britain and Northern Ireland.

Southern Europe: Albania, Andorra, Bosnia and Herzegovina, Croatia, Gibraltar, Greece, Holy See, Italy, Malta, Montenegro, Portugal, San Marino, Serbia, Slovenia, Spain, The former Yugoslavia Republic of Macedonia, Serbia and Montenegro, Yugoslav SFR Western Europe: Austria, Belgium, France, Germany, Liechtenstein, Luxembourg, Monaco, Netherlands, Switzerland, Belgium-

Luxembourg. Source: FAO Website, Crop Production Statistics, updated December 2009.

#### Crop Production - Europe<sup>(1)</sup>

	Area Harvested	Yield	Production
Sunflower Seeds	(millions ha)	(tonnes/ha)	(millions tonnes)
2008 2007 2006 2005 2004	14.53 12.12 14.31 13.24 12.36	1.51 1.25 1.38 1.36 1.26	21.97 15.21 19.78 17.97 15.57
2003 2002 2001 2000	13.54 10.43 9.75 11.32	1.21 1.25 1.09 1.17	16.32 13.03 10.65 13.26
Wheat 2008 2007 2006 2005 2004 2003 2002 2001	61.60 56.13 55.30 59.61 56.99 48.55 60.30 58.37	4.03 3.38 3.47 3.50 3.86 3.17 3.51 3.46	248.06 189.66 191.71 208.42 219.79 153.69 211.76 202.01
2001	55.28	3.40	183.60

Marino, Serbia, Slovenia, Spain, The former Yugoslavia Republic of Macedonia, Serbia and Montenegro, Yugoslav SFR Western Europe: Austria, Belgium, France, Germany, Liechtenstein, Luxembourg, Monaco, Netherlands, Switzerland, Belgium-

Europe includes Eastern, Western, Southern and Northern Europe. Eastern Europe: Belarus, Bulgaria,Czech Republic, Hungary, Poland, Republic of Moldova, Romania, Russian Federation, Slovakia, Ukraine,

Northern Europe: Channel Islands, Denmark, Estonia, Faeroe Islands, Finland, Iceland, Ireland, Isle of Man, Latvia, Lithuania, Norway,

Southern Europe: Albania, Andorra, Bosnia and Herzegovina, Croatia, Gibraltar, Greece, Holy See, Italy, Malta, Montenegro, Portugal, San

Luxembourg. Source: FAO Website, Crop Production Statistics, updated December 2009.

Sweden, United Kingdom of Great Britain and Northern Ireland.

(1)

USSR.

## Fertilizer Consumption in Europe - Top Five Countries ('000 metric nutrient tonnes per year)

\*Includes West and Central Europe

Year	N	Primary Nutrier $P_2O_5$	nt Consumption $K_2^0$	Total
Germany				
2009 2008 2007 2006 2005 2004 2003 2002	2,450 2,887 2,850 2,775 2,203 2,182 2,329 2,004	268 298 317 247 274 356 344 391	150 179 511 443 426 480 486 475	2,868 3,364 3,678 3,465 2,903 2,964 3,159 2,870
Poland				
2009 2008 2007 2006 2005 2004 2003 2002	1,830 1,876 2,020 1,870 1,514 1,444 1,414 1,194	400 435 462 265 304 346 320 303	250 300 537 502 425 404 389 377	2,480 2,611 3,019 2,637 2,243 2,194 2,123 1,874
France				
2009 2008 2007 2006 2005 2004 2003 2002	1,396 1,362 1,420 1,355 1,405 1,275 1,292 1,262	536 595 633 583 594 683 810 784	360 390 794 731 735 900 932 960	2,292 2,347 2,847 2,669 2,734 2,858 3,034 3,006
Netherlands				
2009 2008 2007 2006 2005 2004 2003 2002	1,692 1,524 1,755 1,572 1,269 1,308 1,411 1,407	33 37 51 102 42 53 54	55 60 78 77 77 76 75	1,780 1,621 1,872 1,701 1,448 1,427 1,540 1,536
Belgium/Luxembourg				
2009 2008 2007 2006 2005 2004 2003 2002	1,191 1,348 1,405 1,400 1,104 1,069 1,019 886	44 49 51 42 42 43 42 46	65 68 76 77 78 79 80 80	1,300 1,465 1,532 1,519 1,224 1,191 1,141 1,012

Source: CRU, Ammonia Ten Year Outlook 2008/09 (Update 2), March 2010. CRU, Phosphoric Acid, DAP, MAP and TSP Ten Year Forecast to 2016 (Update 2), May 2010. Fertecon, Potash Outlook, April 2010.

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## Asia and parts of the Pacific Rim



#### Asia and Parts of the Pacific Rim Markets

#### China

China has the largest population in the world, with over 1.3 billion residents representing 20 percent of the global population. China has 9 percent of the world's arable land at approximately 121 million hectares. China has the largest agricultural production in the world by volume. China is the world's largest fertilizer market, accounting for nearly 30 percent of the world's demand. Rising annual incomes of China's population are driving an improvement in diets and increasing the amount of grain, dairy, and meat consumed in China. Over the next ten to fifteen years there will be an increased demand both on China's arable land and global crop nutrients as industrialization accelerates China's cropland loss.

Our 19.5 percent investment in Hanfeng Evergreen Inc. allows Agrium to leverage off our expertise in the specialty fertilizer business and provides a platform for future growth in the important Chinese fertilizer and agriculture market.

#### India

Forecasts indicate that by 2025 India will become the 5th largest consumer economy in the world. While urbanization is not developing at similar rates compared to other parts of Asia, urban population is expected to grow significantly. With this, comes a rising middle-class which is expected to outnumber China over the next 10 years. The shift towards a protein rich diet, associated with a growing middle class will require an increase in agricultural production. Increasing agricultural production will increase demand for crop nutrients.

India has approximately 145 million hectares of arable land. The major crops in India are rice paddy, wheat and millet. Fertilizer consumption in 2009 was 11.6 million metric tonnes, 5.8 million metric tonnes and 3.4 million metric tonnes for nitrogen, phosphate and potash, respectively. From 2010 to 2015, India's annual growth rate for total nitrogen, phosphate and potash consumption estimated to be 1.2 percent, 3.4 percent and 3.3 percent respectively.

#### Australia

The \$40-billion farm sector in Australia produces a variety of crops including grains, vegetables, sugar cane and pasture land for livestock. With a relatively small population of 22 million, Australia is a key exporter of wheat and barley into Asia and the Middle East. The three basic categories of fertilizers (nitrogen, phosphate and potash) are all used as crop inputs in Australia. Demand for specialty products has increased in recent years and many suppliers now offer such products to suit the specific purposes of individual end users. Australian fertilizer demand growth is expected to be similar to other mature markets such as North America, and relatively flat compared to historic trends. Fertilizer consumption in recent years has been below historical trend levels due to drought conditions, allowing for a potential bounce back through higher short-term growth rates.



Source: CRU, Ammonia Ten Year Outlook 2008/09 (Update 2), March 2010. CRU, Phosphoric Acid, DAP, MAP and TSP Ten Year Forecast to 2016 (Update 2), May 2010. Fertecon, Potash Outlook, April 2010.

#### **AWB** Acquisition

On December 3, 2010 Agrium successfully completed the acquisition of all of the shares of AWB Limited ("AWB") for a value of \$1.50 per share, for a total price of approximately AUD \$1.2 billion. AWB is Australia's leading agribusiness company and employs over 2,200 people. AWB has two primary business streams: Rural Services and Commodity Management. Rural Services consists of Landmark, one of Australia's largest distributors of fertilizer and agricultural products. Commodity Management provides services and products for the marketing of agriculture commodities; this business stream consists of Australia Commodity Management ("ACM") and International Commodity Management ("ICM"). AWB is able to provide services across the value chain through these segments by leveraging its established touch points with rural communities in Australia and its relationships with key suppliers and customers globally.

This acquisition will allow Agrium to continue our strategy of growing our retail business. The acquisition of AWB provides Agrium with significant potential to enhance product and services to growers in Australia and New Zealand, particularly through the Landmark division, by utilizing our international and fertilizing crop protection sourcing capabilities. Through AWB's expertise and experience in its Landmark retail operations, there is the potential to expand Agrium's products and service offerings in North and South America. AWB's longstanding reputation amongst Australian growers, complements Agrium's global business and provide a stronger platform for Agrium's growth, particularly in the South East Asian region.

#### Rural Services (Landmark)

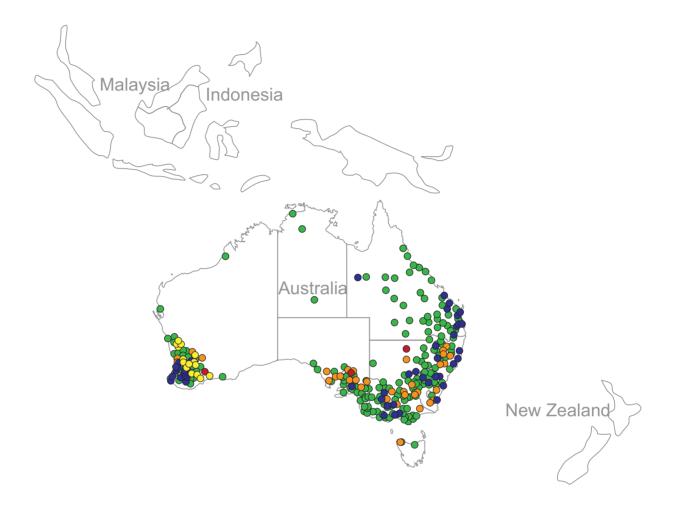
- Provides a wide range of agribusiness to customers
- Australia's largest distributor of fertilizer and crop chemicals
- Advisory services: agronomic, animal nutrition and whole farm planning
- Joint Venture with Fonterra Co-operative Group to operate RDI, New Zealand dairy retailer
- Over 400 outlets across Australia and New Zealand
- FY2010 Net Sales \$1674.8
- FY2010 EBITDA \$69.0

#### **Commodity Management**

- Includes ACM and ICM, operates in Grain Marketing, Logistics, Pool Management and Harvest Financing
- FY2010 Net Sales \$3906.5
- FY2010 EBITDA \$80.4



#### **AWB** Locations







#### **Industry Participants**

Annual Capacity ('000 metric nutrient tonnes per year)			
(Currency figures are in US\$ millions, except where noted)	N	Р	к
China Blue Chemical Ltd. (CNOOC) <sup>(1)</sup>	861	408 <sup>(2)</sup>	-
<ul> <li>Public Company, traded on SEHK, ticker symbol: 3983</li> <li>FY2009 EBITDA: \$294.9</li> <li>Website address: www.chinabluechem.com.cn</li> <li>Headquarters: Dongfang city, Hainan Province, China</li> <li>Facilities located in: China and Inner Mongolia</li> </ul>			
Incitec Pivot Ltd. <sup>(1)</sup>	402	507	-
<ul> <li>Public Company, traded on ASX, ticker symbol: IPL</li> <li>FY2009 EBITDA: \$481.0</li> <li>Website address: www.incitecpivot.com.au</li> <li>Headquarters: Southbank, Australia</li> <li>Facilities located in: United States, Canada, Mexico and Au</li> </ul>	ustralia		
Indian Farmers Fertiliser Co-operative Ltd. (IFFCC	<b>))</b> 1,977	845	-
<ul> <li>Private Co-operative</li> <li>Website address: www.iffco.nic.in</li> <li>Headquarters: New Delhi, India</li> <li>Facilities located in: India</li> </ul>			
National Fertilizers Limited (NFL) <sup>(1)</sup>	1,568	-	-
<ul> <li>Public Company, traded on BSE, ticker symbol: 523630</li> <li>FY2009 EBITDA: \$75.7</li> <li>Website address: www.nationalfertilizers.com</li> <li>Headquarters: Noida, India</li> <li>Facilities located in: India</li> </ul>			
Qinghai Salt Lake Potash Co. Ltd.	-	-	1,225
<ul> <li>Pubic Company, traded on SZSE, ticker symbol: 000792</li> <li>FY2009 EBITDA: \$397.7</li> <li>Website address: www.saltlakepotash.com</li> <li>Headquarters: Geermu, China</li> <li>Facilities located in: China</li> </ul>			
SINOFERT Holdings Ltd. <sup>(1)</sup>	820 <sup>(3)</sup>	-	227 <sup>(4)</sup>
<ul> <li>Public Company, traded on SEHK, ticker symbol: 0297</li> <li>FY2009 EBITDA: \$245.6</li> <li>Website address: www.sinofert.com/en</li> <li>Headquarters: Wanchai, Hong Kong</li> <li>Facilities located in: China</li> </ul>			
<ol> <li>The major stock exchanges is listed, some are listed on multiple exchanges.</li> <li>China Blue Chemical's annual phosphate capacity includes their interest in Hube</li> <li>Sinofert Holdings Ltd. annual nitrogen capacity only includes 100% owned capacit</li> <li>Sinofert's potash capacity includes their interest in Qinghai Salt Lake Potash Co.</li> <li>Source: Company Websites.</li> <li>www.CapitallQ.com, a division of Standard &amp; Poors.</li> <li>IFDC Worldwide Ammonia Capacities, June 2010.</li> </ol>	sity.		
IFDC Worldwide Phosphoric Acid Capacities, June 2010. IFDC Worldwide Potash Capacities, June 2010.	67 A	2010-2011 Agr	ium East Deals

#### Crop Production - Asia<sup>(1)</sup>

	Area Harvested	Yield	Production
Corn	(millions ha)	(tonnes/ha)	(millions tonnes)
2008	52.17	4.55	237.56
2007	49.44	4.29	212.15
2006	47.95	4.28	205.04
2005	46.23	4.15	191.95
2004 2003	44.57 42.81	4.05 3.82	180.36 163.52
2003	42.01	3.85	162.25
2001	41.86	3.72	155.89
2000	40.88	3.57	145.93
Rice Paddy			
2008	141.96	4.39	622.68
2007	139.20	4.31	599.87
2006	138.47	4.19	580.30
2005 2004	137.02 133.52	4.17 4.10	570.88 546.81
2003	132.70	3.99	529.93
2002	132.22	3.89	514.76
2001	136.32	3.99	544.12
2000	137.98	3.95	545.05
Seed Cotton			
2008	20.73	2.19	45.34
2007	20.88	2.31	48.32
2006 2005	20.73 20.05	2.14 1.98	44.31 39.75
2003	20.84	1.90	41.15
2003	18.66	1.72	32.03
2002	17.63	1.69	29.87
2001	20.16	1.62	32.66
2000	18.72	1.57	29.30
Wheat			
2008	84.48	2.97	251.11
2007	84.02	3.01	252.73
2006 2005	83.85 83.52	2.92 2.77	244.88 231.65
2004	81.59	2.75	224.06
2003	80.29	2.66	213.66
2002	82.75	2.69	222.20
2001 2000	81.31 84.62	2.67 2.68	217.27 226.38
2000	04.02	2.00	220.00

(1) Asia is divided into Southern, South-Eastern, Central and Eastern Asia.

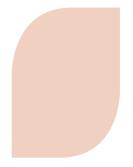
Southern Asia: Afghanistan, Bangladesh, Bhutan, India, Islamic Republic of Iran, Maldives, Nepal, Pakistan, Sri Lanka. South-Eastern Asia: Brunei Darussalam, Cambodia, Indonesia, Lao People's Democratic Republic, Malaysia, Myanmar, Philippines,

Sourie Zastern Asia: brune Darossalan, Cambolia, Indonesia, Lad People's Democratic Republic, Malaysia, Myanniar, Philippines, Singapore, Thailand, Timor-Leste, Vietnam. Central Asia: Kazakhstan, Kyrgyzstan, Tajikistan, Turkmenistan, Uzbekistan. Eastern Asia: China, Hong Kong Special Administrative Region of China, Macao Special Administrative Region of China, China mainland, China, Taiwan Province, Democratic People's Republic of Korea, Japan, Mongolia, Republic of Korea. Source: FAO Website, crops production statistics, updated December 2009.

#### **Agricultural Statistics**

	Area Harvested	Yield	Production
Barley	(millions ha)	(tonnes/ha)	(millions tonnes)
2008 2007 2006 2005 2004 2003 2002 2001 2000	4.55 4.46 4.23 4.46 4.70 4.54 3.94 3.78 3.51	1.59 1.41 1.07 2.20 1.71 2.37 1.09 2.29 2.01	7.23 6.28 4.53 9.79 8.04 10.76 4.31 8.65 7.05
Canola			
2008 2007 2006 2005 2004 2003 2002 2001 2000	1.17 1.06 1.05 0.98 1.38 1.21 1.30 1.33 1.46	1.38 1.00 0.55 1.47 1.12 1.41 0.67 1.32 1.22	1.62 1.07 0.58 1.44 1.55 1.71 0.88 1.76 1.78
Oats			
2008 2007 2006 2005 2004 2003 2002 2001 2000	0.92 0.90 1.01 0.94 0.90 1.09 0.92 0.79 0.66	1.40 0.96 0.77 1.83 1.45 1.87 1.08 1.85 1.65	1.29 0.87 0.78 1.71 1.31 2.05 0.99 1.46 1.09

#### Crop Production -Australia and New Zealand

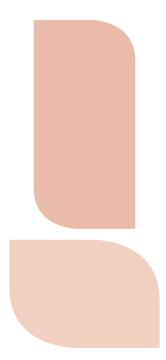


Source: FAO Website, Crops Production Statistics, updated December 2009.

#### **Agricultural Statistics**

#### Crop Production - Australia and New Zealand

	Area Harvested	Yield	Production
Sorghum	(millions ha)	(tonnes/ha)	(millions tonnes)
2008	0.85	3.63	3.07
2007	0.61	2.09	1.29
2006	0.77	2.52	1.94
2005	0.76	2.66	2.01
2004	0.74	2.74	2.01
2003	0.67	2.20	1.47
2002	0.82	2.46	2.02
2001	0.76	2.55	1.94
2000	0.62	3.40	2.12
Wheat			
2008	13.59	1.60	21.74
2007	12.39	1.08	13.38
2006	11.84	0.94	11.08
2005	12.50	2.04	25.49
2004	13.44	1.65	22.22
2003	13.11	2.02	26.45
2002	11.21	0.93	10.43
2001	11.58	2.13	24.66
2000	12.19	1.84	22.43



Source: FAO Website, Crops Production Statistics, updated June 2010.

## Fertilizer Consumption in Asia - Top Five Countries ('000 metric nutrient tonnes per year)

Year	Ν	Primary Nutrie P <sub>2</sub> O <sub>5</sub>	ent Consumption K₂0	Total
China				
2009 2008 2007 2006 2005 2004 2003 2002	42,341 41,185 41,967 40,219 30,072 27,583 24,709 23,708	11,964 11,260 11,490 11,858 12,557 10,177 10,258 8,952	4,250 4,750 5,800 5,600 5,700 4,800 4,257 3,914	58,555 57,195 59,257 57,677 48,329 42,560 39,224 36,574
India				
2009 2008 2007 2006 2005 2004 2003 2002	11,588 10,840 11,265 11,678 9,365 9,944 9,104 9,170	5,545 5,405 5,515 5,543 4,828 4,786 4,400 4,219	3,200 3,313 2,636 2,335 2,413 2,061 1,598 1,601	20,333 19,558 19,416 19,556 16,606 16,791 15,102 14,990
Indonesia				
2009 2008 2007 2006 2005 2004 2003 2002	3,365 3,432 3,131 3,050 2,420 2,310 2,205 2,182	455 479 510 566 673 304 266 207	675 800 930 800 750 750 600 450	4,495 4,711 4,571 4,416 3,843 3,364 3,071 2,839
Pakistan				
2009 2008 2007 2006 2005 2004 2003 2002	2,606 2,631 2,528 2,541 1,989 1,932 1,828 1,794	563 592 630 829 988 806 651 649	15 22 31 36 45 33 28 21	3,184 3,245 3,189 3,406 3,022 2,771 2,507 2,464
Japan				
2009 2008 2007 2006 2005 2004 2003 2002	1,190 1,183 1,260 1,264 987 1,277 1,027 1,041	421 438 466 381 416 411 422 181	270 343 347 358 360 347 336 339	1,881 1,964 2,073 2,003 1,763 2,035 1,785 1,561

Source: CRU, Ammonia Ten Year Outlook 2008/09 (Update 2), March 2010. CRU, Phosphoric Acid, DAP, MAP and TSP Ten Year Forecast to 2016 (Update 3), July 2010. Fertecon, Potash Outlook, April 2010.



#### Fertilizer Consumption in Parts of the Pacific Rim

('000 metric nutrient tonnes per year)

	Primary Nutrient Consumption			
Year	Ν	$P_2O_5$	K <sub>2</sub> 0	Total
Australia				
2009	1,073	787	135	1,995
2008	959	884	215	2,058
2007	930	982	227	2,139
2006	982	864	222	2,068
2005	894	1,026	222	2,142
2004	835	1,209	255	2,299
2003	790	1,156	235	2,181
2002	839	1,153	235	2,227
New Zealand				
2009	115	313	98	526
2008	107	348	98	553
2007	111	387	123	621
2006	125	430	135	690
2005	108	430	140	678
2004	121	507	163	791
2003	124	481	157	762
2002	107	457	163	727

Source: CRU, Ammonia Ten Year Outlook 2008/09 (Update 2), March 2010. CRU, Phosphoric Acid, DAP, MAP and TSP Ten Year Forecast to 2016 (Update 3), July 2010. Fertecon, Potash Outlook, April 2010.

#### **Agricultural Statistics**

## Australia Crops: Supply and Use (millions of bushels and millions acres)

						Total			
Year	Begin Stocks	Area Harvested	Yield (bu/ac)	Produced	Total Supply	Dom Use	Imports	Exports	End Stocks
Barley									
2010/11	111	10	11	349	460	152	-	188	68
2009/10	111	11	10	381	492	156	-	174	111
2008/09	76	12	6	367	444	138	-	149	111
2007/08	45	12	4	329	374	96	-	155	76
2006/07	119	10	11	195	314	133	-	85	45
2005/06	86	11	8	435	521	115	-	242	119
2004/05	87	11	8	355	442	115	-	196	86
2003/04	44	11	4	477	521	99	-	294	87
2002/03	81	10	8	177	259	80	-	91	44
Wheat									
2010/11	169	33	5	845	1,018	151	4	588	164
2009/10	132	34	4	827	963	147	5	533	169
2008/09	134	33	4	787	925	138	4	542	132
2007/08	145	31	5	499	648	129	4	275	134
2006/07	344	29	12	398	745	173	3	321	145
2005/06	245	31	8	925	1,173	136	3	588	344
2004/05	199	33	6	805	1,006	118	3	541	245
2003/04	117	32	4	960	1,080	118	3	662	199
2002/03	295	27	11	372	678	125	10	336	117

#### **Agricultural Statistics**

# Fertilizer Application Rates- Australia ('000 metric nutrient tonnes)

	Ν	Р	К	Total
Wheat % total fertilizer use Quantity	31% 263	29% 284	13% 28	575
Other Course Grains % total fertilizer use Quantity	24% 207	24% 236	6% 13	456
Sugar Canes % total fertilizer use Quantity	8% 70	3% 31	20% 44	145
Fruits and Vegetables % total fertilizer use Quantity	8% 72	5% 48	24% 54	179

Source: IFA Assessment of Fertilizer Use by Crop at the Global Level 2006/06-2007/08

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# Africa and the Middle East

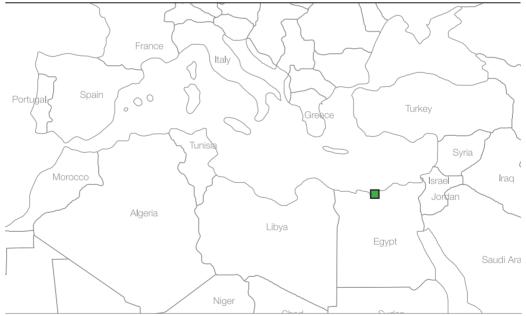


#### Africa and Middle Eastern Markets

Africa and the Middle East are markets with significant future growth potential. Our ownership interest in the MOPCO nitrogen facility in Egypt provides us with a strong presence in the region. In 2009, these two regions accounted for approximately 3 percent and 4 percent, respectively, of total world nitrogen, phosphate and potash consumption. Africa consumed 5.8 million metric tonnes, and the Middle East consumed 8.9 million metric tonnes. Both Africa and the Middle East's consumption is expected to grow 8 percent annually between 2009 and 2015.

Nitrogen is the predominant nutrient used in crop fertilization in Africa and the Middle East. In 2009, nitrogen accounted for approximately 82 percent of the total nitrogen, phosphate, and potash consumption in both Africa and the Middle East. This region is especially important in production and exports, particularity nitrogen and phosphates. The top nitrogen consuming countries are Egypt, Iran, Oman, Qatar and Saudi Arabia. The top five producing countries (based on NPK nutrient tonnes) in the region are Egypt, Saudi Arabia, Morocco, Iran and Israel, as Iran, Saudi Arabia, Qatar and Egypt rank among the top 20 countries in the world in production of natural gas. Access to low-cost natural gas is expected to support the continued growth of nitrogen production in the Middle East.

Agriculture contributes significantly to the GDP of Africa and the Middle East. Available arable land in Africa and the Middle East is approximately 153 million hectares and 166 million hectares respectively. The major crops of this region are corn, sorghum, wheat and millet. Corn is the main crop produced in both Africa and the Middle East, with 58.8 million tonnes produced in 2009 and approximately 30.2 million hectares harvested.



#### Africa and the Middle East

Damietta (MOPCO Nitrogen Production Facility)<sup>(1)</sup>

 Agrium owns a 26 percent interest in MISR 0il Processing Company, S.A.E. (MOPCO) in Egypt.
 Source: CRU, Ammonia Ten Year Outlook 2008/09 (Update 3) June 2010. CRU, Phosphoric Acid, DAP, MAP and TSP Ten Year Forecast to 2016 (Update 3), July 2010. Fertecon, Potash Outlook, June 2010. CIA World Factbook. FAOstat.

#### **Industry Participants**

#### **Annual Capacity**

('000 metric nutrient tonnes per year)			
(Currency figures are in US\$ millions, except where noted)	Ν	Ρ	к
Arab Potash Co. Ltd. (APC)	-	-	1,966
<ul> <li>Public company, traded on ASE, ticker symbol: APOT</li> <li>FY2009 EBITDA: \$263.1</li> <li>Website address: www.arabpotash.com</li> <li>Headquarters: Amman, Jordan</li> <li>Facilities located in: Jordan</li> </ul>			
Israel Chemical Ltd. (ICL) <sup>(2)</sup>	-	570(3)	2,980 <sup>(4)</sup>
<ul> <li>Public company, traded on TASE, ticker symbol: ICL</li> <li>FY2009 EBITDA: \$1,198.6</li> <li>Website address: www.icl-group.com</li> <li>Headquarters: Tel Aviv, Israel</li> <li>Facilities located in: Israel, Brazil, China, India, Italy, USA</li> </ul>			
Office Chérifien des Phosphates (Groupe OCI	P) -	4,137 <sup>(5)</sup>	-
<ul> <li>Private Company</li> <li>Website address: www.ocpgroup.ma/english/</li> <li>Headquarters: Casablanca, Morocco</li> <li>Facilities located in: Morocco</li> </ul>			
Qatar Fertilizer Company (QAFCO)	1,597	-	-
<ul> <li>Private Company</li> <li>Website address: www.qafco.com</li> <li>Headquarters: Mesaieed Industrial City, Qatar</li> <li>Facilities located in: Qatar</li> </ul>			
Saudi Basic Industries Corporation (SABIC)	1,402 <sup>(6)</sup>	-	-
<ul> <li>Public company, traded on the Tadawul, ticker symbol:20</li> <li>FY2009 EBITDA: \$7,887.0</li> <li>Website address: www.sabic.com</li> <li>Headquarters: Riyadh, Saudi Arabia</li> <li>Facilities located in: Saudi Arabia</li> </ul>	10		

- (1) Arab Potash Co.'s capacity includes their subsidiary Kemira Arab Potash Company Ltd. (KEMAPCO).
- (2) The major stock exchange is listed, some are listed on multiple exchanges.
- (3) ICL's annual phosphate capacity includes their subsidiary Fertilizers and Chemicals Ltd.
- (4) ICL's annual potash capacity includes their subsidiary Cleveland Potash Ltd.
- (5) 0CP's annual capacity includes their interests in Bunge-Maroc (50%), Imacid (50%), Pakistan Maroc Phosphore (50%), Prayon S.A. (50%).
- (6) SABIC's annual capacity includes their interests in Al-Jubail Fertilizers Company (50%), National Chemical Fertilizer Company (71.50%), Gulf Petrochemical Industries Co. (33.33%) and Saudi Arabic Fertilizer Company (42.99%).
- Source: Company Websites. www.CapitallQ.com, a division of Standard & Poors. IFDC Worldwide Ammonia Capacities, June 2010. IFDC Worldwide Phosphoric Acid Capacities, June 2010.

IFDC Worldwide Potash Capacities, June 2010.



#### **Agricultural Statistics**

#### Crop Production - Africa<sup>(1)</sup>

	Area Harvested	Yield	Production
Cocoa Beans	(millions ha)	(tonnes/ha)	(millions tonnes)
2008 2007 2006 2005 2004 2003 2002 2001 2000	5.47 5.68 5.96 5.89 5.80 5.14 4.64 4.65 5.05	0.53 0.50 0.49 0.48 0.48 0.48 0.48 0.46 0.45 0.47	2.90 2.82 2.90 2.84 2.79 2.44 2.14 2.11 2.35
Corn			
2008 2007 2006 2005 2004 2003 2002 2001 2000	29.15 27.96 28.32 16.83 27.64 28.28 25.36 23.91 24.29	1.82 1.71 1.74 3.03 1.73 1.61 1.76 1.73 1.82	53.20 47.74 49.20 50.98 47.94 45.53 44.75 41.36 44.28
Millet			
2008 2007 2006 2005 2004 2003 2002 2001 2000	22.42 21.33 21.32 20.51 18.66 20.54 19.86 18.90 19.60	0.90 0.82 0.83 0.81 0.75 0.76 0.69 0.71 0.65	20.13 17.50 17.59 16.67 14.03 15.55 13.78 13.47 12.73
Sorghum			
2008 2007 2006 2005 2004 2003 2002 2001 2000	27.51 29.50 29.71 29.06 22.26 25.43 22.86 23.68 21.26	0.94 0.88 0.90 0.87 0.94 0.91 0.87 0.88 0.87	25.79 26.07 26.70 25.15 21.04 23.16 19.86 20.88 18.41

(1) Africa includes Eastern, Western, Middle, Northern and Southern Africa.

Eastern Africa: Burundi, Comoros, Djibouti, Eritrea, Ethiopia PDR, Kenya, Madagascar, Malawi, Mauritius, Mayotte, Mozambique, Reunion,

Eastern Africa: Burundi, Comoros, Djibouti, Erifrea, Ethiopia PDR, Kenya, Madagascar, Malawi, Mauritius, Mayotte, Mozambique, Reunion Rwanda, Seychelles, Somalia, Uganda, United Republic of Tanzania, Zambia and Zimbabwe. Middle Africa: Angola, Cameroon, Central African Republic, Chad, Congo, Democratic Republic of the Congo, Equatorial Guinea, Gabon, Sao Tome and Principe. Northern Africa: Algeria, Egypt, Libyan Arab Jamahiriya, Morocco, Sudan, Tunisia, Western Sahara. Southern Africa: Botswana, Lesotho, Namibia, South Africa, Swaziland. Western Africa: Benin, Burkina Faso, Cape Verde, Cote d'Ivoire, Gambia, Ghana, Guinea, Guinea-Bissau, Liberia, Mali, Mauritania, Niger, Nigaria Scitt Holong, Sangeal Sirat Longo

Nigeria, Saint Helena, Senegal, Sierra Leone, Togo.

Source: FAO Website Crop Production Statistics, updated December 2009.

#### **Agricultural Statistics**

	Area Harvested	Yield	Production
Barley	(millions ha)	(tonnes/ha)	(millions tonnes)
2008	5.66	1.49	8.43
2007	6.27	1.55	9.71
2006	6.39	1.93	12.40
2005	6.49	1.82	11.80
2004	6.27	1.78	11.10
2003	6.14	1.77	10.90
2002	6.57	1.69	11.10
2001	6.60	1.66	10.99
2000	6.39	1.43	9.14
Corn			
2008	1.04	5.44	5.64
2007	0.96	5.07	4.89
2006	0.96	5.22	5.03
2005	1.12	4.98	5.59
2004	1.07	4.11	4.39
2003	0.99	4.08	4.04
2002	0.93	3.51	3.28
2001	0.98	3.28	3.21
2000	0.95	3.31	3.13
Olives			
2008	1.56	1.68	2.62
2007	1.46	1.34	1.96
2006	1.47	2.39	3.51
2005	1.34	1.55	2.08
2004	1.42	2.21	3.13
2003	1.38	1.30	1.79
2002	1.36	2.41	3.28
2001	1.33	1.08	1.44
2000	1.31	2.37	3.11
Wheat			
2008	12.92	2.25	29.03
2007	13.37	2.12	28.34
2006	13.27	2.55	33.85
2005	15.28	2.20	33.58
2004	14.27	2.29	32.67
2003	14.22	2.20	31.24
2002	14.29	2.24	32.03
2001	13.73	2.13	29.29
2000	13.62	2.07	28.14

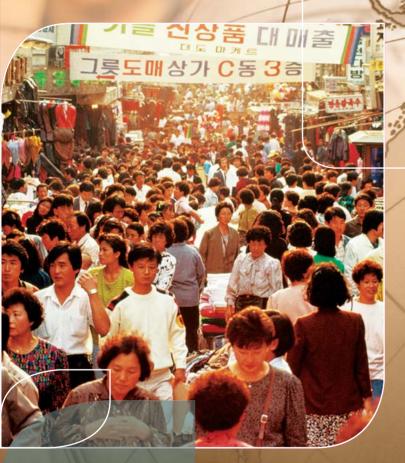
#### Crop Production - Middle East (West Asia)<sup>(1)</sup>

 Western Asia: Armenia, Azerbaijan, Bahrain, Cyprus, Gaza Strip (Palestine), Georgia, Iraq, Israel, Jordan, Kuwait, Lebanon, Occupied Palestinian Territory, Oman, Qatar, Saudi Arabia, Syrian Arab Republic, Turkey, United Arab Emirates, West Bank Yemen.
 Source: FAO Website, Crops Production, updated December 2009.

Fertilizer Consumption in Africa and the Middle East - Top Five Countries ('000 metric nutrient tonnes per year)

Year	Ν	Primary Nutrie $P_2O_5$	nt Consumption K₂0	Total
Egypt				
2009 2008 2007 2006 2005 2004 2003 2002	2,906 2,686 2,541 1,745 1,282 1,290 1,335 1,267	211 229 244 220 245 238 144 153	35 44 52 46 41 40 46 48	3,152 2,959 2,837 2,011 1,568 1,568 1,525 1,468
Iran				
2009 2008 2007 2006 2005 2004 2003 2002	1,436 1,200 1,028 741 858 909 970 740	385 414 440 557 419 452 350 306	95 120 170 170 165 159 136 102	1,916 1,734 1,638 1,468 1,427 1,718 2,109 1,148
Saudi Arabia				
2009 2008 2007 2006 2005 2004 2003 2002	1,564 1,815 1,959 1,535 1,101 1,057 1,068 1,063	127 136 145 116 149 130 147 134	22 25 23 23 22 23 22 23 22 22	1,713 1,976 2,127 1,674 1,272 1,210 1,237 1,219
Oman				
2009 2008 2007 2006 2005 2004 2003 2002	1,172 909 908 789 420 3 1 0	1 1 0 1 1 2		1,173 910 909 789 421 4 2 2
Qatar				
2009 2008 2007 2006 2005 2004 2003 2002	1,391 1,419 1,381 1,319 1,121 843 670 654	0 0 0 0 1 0		1,391 1,419 1,381 1,319 1,121 843 671 654

Source: CRU, Ammonia Ten Year Outlook 2008/09 (Update 2), March 2010. CRU, Phosphoric Acid, DAP, MAP and TSP Ten Year Forecast to 2016 (Update 3), July 2010. Fertecon, Potash Outlook, April 2010. matunhunhunh



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# Global

#### Agrium Going Global

#### North America Wholesale 10 Production

Facilities; 3 Mines; Extensive Distribution and Storage Network

#### Retail

Over 900 Retail Centers under the name of Crop Production Services (CPS) and Crop Production Services Canada

#### Agrium Advanced Technologies

7 Production Facilities; Product Innovation Facility; Extensive Distribution and Storage Network South America Wholesale Profertil S.A. is 50

Agrium Inc. and 50 percent owned by Repsol YPF, S.A. in Argentina

#### Retail

53 Retail Centers under the name Agroservicios Pampeanos (ASP) in Argentina, Chile and Uruguay Europe

Wholesale Agrium Europe (formerly Common Market Fertilizers S.A. (CMF)) Africa and the Middle East **Wholesale** 26 percent interest in MISR Fertilizers Production Company S.A.E. (MOPCO) in Egypt Asia and parts of the Pacific Rim Agrium Advanced Technologies 19.5 percent equity position in the specialty fertilizer company, Hanfeng Evergreen Inc. (Hanfeng) in China

the second

Acquisition of AWB Limited Including over 400 retail locations in Australia and New Zealand

#### Agricultural Statistics

#### Global Total Grains Supply/Demand

(million metric tonnes)

Year	Output	Total Supply	Trade	Total Use	Ending Stocks	Stocks To Use Ratio
2010/11(p)	2,183	2,673	276	2,240	432	19%
2009/10(e)	2,229	2,680	284	2,190	490	22%
2008/09	2,241	2,610	286	2,160	451	21%
2007/08	2,122	2,463	276	2,101	363	17%
2006/07	2,005	2,393	260	2,053	340	17%
2005/06	2,019	2,423	253	2,033	390	19%
2004/05	2,043	2,401	241	1,994	408	20%
2003/04	1,858	2,302	241	1,947	354	18%
2002/03	1,816	2,352	241	1,910	442	23%
2001/02	1,870	2,414	239	1,900	514	27%
2000/01	1,840	2,402	233	1,860	542	29%





#### **Agricultural Statistics**

#### Crop Cycles: Growing Seasons for Key Global Regions

Seeding Months

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United States S. China Brazil April-May February-April 1st Crop October-December 2nd Crop January-February Harvest Months

October-November

July-August

March-June

June-August

May-June

July-September

August-October

November-January

October-December

February-June

June-September

September-November

Argentina Western Europe October-December March-May

September-October

September-October

April-May

May-June

May-July

June-August

#### Wheat

United States - Winter United States - Spring Canada - Spring China - Winter Argentina - Winter Australia

Soybeans

United States	May-June	October-November
Brazil	1st Crop October-December	March-May
	2nd Crop-April-May	August-September
Argentina	1st Crop November-January	April-May
	2nd Crop December-January	May-June
Canada	May-June	September-November

#### Rice

United States	April-May	September-October
India	May-August (Kharif)	October-January
	November-February (Rabi)	March-May
China	April-May (single crop)	August-September
	March-April (double crop-early)	June-July
	June-July (double crop-late)	October-November
Brazil	November-December (center-south) January-February (north and northeast)	February-May June-August

Source: USDA FAS.

#### Fertilizer Consumption by Region (Does not include industrial use)

#### Forecasted Consumption 2010

('000 metric nutrient tonnes)

Region <sup>(1)</sup>	Ν	P <sup>(2)</sup>	К	NPK	% share of world consumption NPK
Western Europe	7,891	1,734	1,917	11,542	7%
Central Europe	2.629	675	682	3,986	2%
Eastern Europe and Central Asia	3,940	982	1,187	6,110	4%
North America	13,338	4,441	4,149	21,929	13%
Latin and the Caribbean	6,427	4,909	4,422	15,759	9%
Africa	3,064	1,099	455	4,619	3%
West Asia	3,163	1,271	320	4,754	3%
South Asia	20,228	8,520	3,990	32,738	19%
East Asia	41,989	13,872	9,193	65,054	38%
Oceania	1,211	1,053	279	2,543	2%
World	103,880	38,557	26,595	169,034	100%

Source: IFA Medium-Term Outlook for World Agriculture and Fertilizer Demand 2009/2010-2014/2015.

#### Fertilizer Consumption by Country

### Consumption Estimated 2009/10 - Top Ten ('000 metric nutrient tonnes per year)

Rank	Ν		Р		К		Total I	NPK
1	China	33,500	China	11,000	China	4,500	China	49,000
2	India	15,565	India	7,030	Brazil	3,481	India	25,595
3	USA	11,300	USA	3,400	USA	3,200	USA	17,900
4	Pakistan	3,052	Brazil	3,193	India	3,000	Brazil	9,098
5	Indonesia	2,700	Pakistan	850	Indonesia	800	Pakistan	3,930
6	Brazil	2,424	Australia	625	Malaysia	750	Indonesia	3,900
7	France	2,200	Canada	590	Russian FED.	340	France	2,800
8	Canada	1,900	Russian FED.	530	France	300	Canada	2,670
9	Germany	1,600	Turkey	514	U.K.	290	Russian FED.	2,320
10	Russian FED.	1,450	Iran	430	Spain	190	Germany	1,910
Top 10	Ν	75,691	Р	28,162	К	16,851	NPK	119,123
World	Ν	100,639	Р	35,367	К	22,011	NPK	158,017



Source: IFA Short-Term Prospects for World Agriculture and Fertilizer Demand 2008/09-2010/11.

#### Fertilizer Production by Region

#### Capacity Estimated 2010

('000 metric nutrient tonnes per year)

Region <sup>(1)</sup>	Ν	P <sup>(2)</sup>	К	NPK	% share of world capacity NPK
West Europe	9,942	895	5,590	16,427	7%
Central Europe	6,396	1,022	-	7,418	3%
East Europe and Central Asia	21,581	4,506	12,315	38,402	15%
North America	13,154	9,861	16,455	39,470	16%
Latin America	9,130	2,356	1,600	13,086	5%
Africa	5,942	7,693	-	13,635	5%
West Asia	12,160	2,245	3,665	18,070	7%
South Asia	16,496	2,150	-	18,646	7%
East Asia	62,242	16,442	3,327	82,011	33%
Oceania	1,624	600	-	2,224	1%
World	158,667	47,770	42,952	249,389	100%



(1) See Constants and Conversions for IFA Regional Classifications.

Phosphate consumption estimate excludes non phosphoric acid based products, which include SSP, FMP, direct application phosphate (2) rock, and compound NP and NPK. Source: IFA Global Fertilizers and Raw Materials Supply and Supply /Demand Balances 2010-2014, June 2010.



#### Global Fertilizer Capacity by Country

#### Countries Estimated 2009/10 - Top Ten

('000 metric nutrient tonnes per year)

Rank	Ν		P <sup>(1)</sup>		К		Total NP	K
1	China	38,575	United States	9,616	Canada	18,740	China	60,313
2	India	11,988	China	9,289	Russia	6,500	Canada	23,433
3	Russia	11,655	Morocco	4,815	Belarus	5,465	Russia	20,925
4	United States	9,156	Russia	2,770	Germany	4,250	United States	21,411
5	Indonesia	5,319	India	1,817	China	3,981	India	13,805
6	Ukraine	5,191	Tunisia	1,585	United States	2,639	Ukraine	7,138
7	Trinidad and Tobag	o 4,990	Brazil	1,525	Israel	2,570	Germany	7,548
8	Canada	4,348	South Africa	1,185	Jordan	1,966	Belarus	6,754
9	Egypt	3,787	Ukraine	809	Ukraine	1,138	Indonesia	5,519
10	Iran	3,157	Jordan	676	Chile	946	Trinidad and Tobago	6,085
Top 10	Ν	98,166	Р	34,087	Κ	48,195	NPK	172,932
World	<b>N</b> 1	145,206	Р	46,042	K	50,461	NPK	241,709

Source: IFDC Worldwide Ammonia Capacity by Plant, June 2010. IFDC Worldwide Potash Capacity Listing by Plant, June 2010. IFDC Worldwide Phosphoric Acid Capacity Listing by Plant, June 2010.

#### Global Nutrient Trade Data: Imports and Exports

('000 metric nutrient tonnes per year of nitrogen)

#### Urea<sup>(1)</sup>

#### **Total Exports**

Rank	Exporting Regions	2009	2008	2007	Primary Destination
1	West Asia	4,532	4,823	4,694	India
2	Russia	2,158	1,921	2,127	Mexico
3	China	1,554	2,169	2,698	Bangledash
4	Egypt	1,553	1,025	1,065	France
5	Latin America	1,051	845	930	United States
6	Ukraine	826	1,437	1,562	Turkey
7	Other Asia and Oceania	788	557	800	Thailand
8	Canada	782	694	785	United States
9	United States	155	139	145	Canada
Total W	/orld	13,400	13,609	14,805	

#### **Total Imports**

Rank	Imports	2009	2008	2007	Primary Source
1 2 3 4 5 6 7 8 9 10	United States India Brazil Mexico Pakistan Bangladesh Turkey Italy South Africa France	2,157 1,991 768 753 476 475 394 303 281 253	2,304 2,781 831 516 229 295 593 193 296 272	2,675 2,991 993 680 77 309 545 313 314 298	Canada West Asia Russia West Asia China Russia Egypt West Asia Egypt
Total T Total W	op Ten Vorld	7,852 13,400	8,308 13,609	9,196 14,805	



 Data for Oman includes Omifco only.
 Data for Bangladesh includes Qafco only.
 Source: IFA Urea Statistics January-December 2009, March 2010. **Regional Sections:** Latin America: Trinidad, Argentina<sup>(1)</sup>, Brazil, Mexico, Venezuela. West Asia: Abu Dhabi, Bahrain, Kuwait, Oman<sup>(2)</sup>, Qatar, Saudi Arabia. Other Asia and Oceania: Bangladesh<sup>(3)</sup>, Malaysia, Indonesia.

#### Global Nutrient Trade Data: Imports and Exports

('000 metric nutrient tonnes per year of nitrogen)

#### Ammonia<sup>(1)</sup>

			Total Export	ts	
Rank	Exporting Regions	2009	2008	2007	Primary Destination
1	Trinidad	3,944	3,753	3,964	United States
2	Russia	2,834	3,064	2,947	United States
3	West Asia	2,281	2,078	1,902	India
4	Indonesia	1,047	1,023	1,158 r	Korea Republic
5	Other Asia and Oceania	858	720	1,025	Korea Republic
6	Canada	783	1,001 r	804	United States
7	Egypt	377	112r	94	United States
8	Other Latin America	349	399 r	369 r	United States
9	Ukraine	253	1,146	1,193	United States
10	United States	20	191	94	Canada
Total W	/orld	12,745	13,488	13,548	

			Total Impo	rts	
Rank	Imports	2009	2008	2007	Primary Source
1 2 3 4 5 6 7 8	United States India Korea Rep. Taiwan, China Turkey Belgium Lithuania Maragaga	4,603 1,575 880 568 558 429 328 210	6,080 1,073 846 589 508 538 142 255	6,303 1,446 890 612 492 398 91 145	Trinidad West Asia Indonesia Indonesia Russia Russia Russia
9 10	Morocco Thailand Brazil Top Ten	319 290 285 <b>9,833</b> 12,745	255 234 218 <b>10,484</b> <b>13,488</b>	145 226 258 10,859 13,548	Russia Other Asia and Oceania Trinidad
	voriu	12,745	13,400	13,340	

revised figure r

Some exports and imports are listed as regions due to IFA aggregate reporting. Data For Argentina includes Profertil only. Data for Oman includes Omifico only. Data for Bangladesh includes Qafco only.

(1) (2) (3)

Source: IFA Ammonia Statistics January-December 2009, March 2010.

Other Latin America: Argentina (1), Brazil, Mexico, Venezuela

West Asia: Abu Dhabi, Bahrain, Iran, Kuwait, Oman (2), Qatar, Saudi Arabia Other Asia and Oceania: Bangladesh(3), Korea Republic, Malaysia, Australia.

#### Global Nutrient Trade Data: Imports and Exports

('000 metric nutrient tonnes per year of phosphate)

#### $MAP \ and \ DAP^{\scriptscriptstyle (1)}$

			Total	Exports	
Rank	Exports	2009	2008	2007	Primary Destination
1	United States	3,131	2,578	2,871	India
2	Africa	1,387	860	1,242	Brazil
3	Russia	1,391	1,376	1,632	India
4	China	1,182	843	1,797	India
5	Europe, Other Asia, and Oceania	316	251	205	Pakistan
6	West Asia	358	354	371	India
Total W	Vorld	8,184	6,599	8,504	

#### **Total Imports**

Rank	Imports	2009	2008	2007	Primary Source
1	India	2,982	2,620	1,328	United States
2 3	Brazil Vietnam	586 421	726 142	1,280 350	United States China
4 5	Pakistan China	374 324	164 44	645 172	Europe, Other Asia and Oceania United States
6	Australia	271	317	331	United States
7 8	Canada Argentina	246 243	260 243	384 558	United States Africa
9	Turkey	235	96	162	Africa
10	Ethiopia	228	130	117	Russia
Total T	op Ten	5,910	4,742	5,325	
Total V	Vorld	8,184	6,599	8,504	



 Some exports and imports are listed as regions due to IFA aggregate reporting. Listed as regions and countries: West Asia: Israel, Jordan, Saudi Arabia, Turkey Africa: Morocco, Senegal, South Africa, Tunisia Other Europe and Oceania: Bulgaria, Finland, Lithuania Spain, Korea Rep, Philippines, Australia
 Source: IFA Processed Phosphate Statistics 2009, March 2010.

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#### Global Nutrient Trade Data: Imports and Exports

('000 metric nutrient tonnes per year of potassium)

#### Potash

	Total Exports						
Rank	Exports	<b>2009</b> <sup>(2)</sup>	<b>2008</b> <sup>(2)</sup>	2007	Primary Destination		
1	Canada	3,777	10,084	10,422	United States		
2	Russia	2,684	5,051	5,402	India		
3	Belarus	1,747	3,790	4,391	India		
4	Germany <sup>(1)</sup>	1,424	2,745	3,033	Brazil		
5	Israel	1,199	1,931	2,052	India		
6	Jordan	556	1,043	1,005	India		
7	Chile	270	102	35	Belgium		
8	Belgium	247	0	-	Iran		
9	Spain	201	222	331	Brazil		
10	U.K.	121	186	221	Brazil		
Total Top Ten		12,226	25,154	26,891			
Total World		12,610	26,029	27,015			

#### **Total Imports**

Rank	Imports	<b>2009</b> <sup>(2)</sup>	2008	2007	Primary Source
1	India	3,298	2,926	2,360	Russia
2 3	Brazil United States	2,305 1,780	4,101 4,656	4,266 4,710	Belarus Canada
4 5	China PR Indonesia	705 537	3,237 1,144	5,585 912	Russia Canada
6 7	Malaysia Belgium	371 276	1,086 641	1,060 567	Canada Chile
8	Vietnam	226	436	388	Belarus
9 10	Korea (South) Japan	197 197	410 542	318 401	Canada Canada
Total T	op Ten	9,892	19,179	20,566	
Total V	Vorld	12,610	26,029	27,016	

(1)

Germany production includes other forms of primary potash, whereas other countries production is in the form of potassium chloride. 2008 and 2009 statistics are taken from Fertecon Potash Outlook, June 2009 and July 2010 due to the change to aggregate reporting by IFA. (2) 2008 and 2009 statistics are taken non Source: Fertecon, Potash Outlook, July 2010.
 IFA Potash Statistics 2007, March 2008.

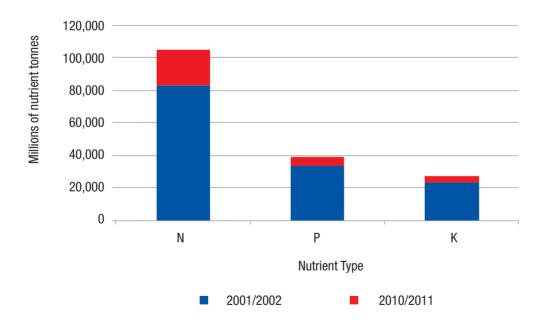
#### Global NPK Consumption

(Does not include industrial use) ('000 metric nutrient tonnes per year)

	2010/	2009/	2008/	2007/	2006/	2005/	2004/	2003/	2002/	2001/	2000/
	2011	2010	2009	2008	2007	2006	2005	2004	2003	2002	2001
N	104,374	102,428	99,305	101,155	96,136	93,196	90,503	87,591	86,059	82,789	82,070
Growth	1.90%	3.14%	-1.83%	5.22%	3.15%	2.97%	3.32%	1.78%	3.95%	0.88%	-3.35%
P	38,854	37,191	34,175	38,449	38,946	36,713	37,505	35,035	33,734	33,344	32,812
Growth	4.47%	8.83%	-11.12%	-1.28%	6.08%	-2.11%	7.05%	3.86%	1.17%	1.62%	-1.43%
K	27,143	22,921	23,203	28,896	27,635	35,846	27,654	26,148	23,398	22,855	22,095
Growth	18.42%	-1.22%	-19.70%	4.56%	-22.91%	29.62%	5.76%	11.76%	2.37%	3.44%	0.52%

Source: IFA Medium-Term Outlook for World Agriculture and Fertilizer Demand 2008/09-2013/14.

#### Growth in Global Fertilizer Consumption





('000 metric nutrient tonnes per year)

Region <sup>(1)</sup>	Capacity	Production Capability	Non Fertilizer Use	Fertilizer Demand	Total Demand <sup>(2)</sup>
West Europe	9,942	9,335	4,576	7,891	12,779
Central Europe	6,396	4,979	745	2,629	3,458
East Europe and Central Asia	21,581	18,353	1,496	3,940	5,572
North America	13,154	11,708	3,984	13,338	17,755
Latin America	9,130	8,361	1,168	6,427	7,785
Africa	5,942	5,112	443	3,064	3,595
West Asia	12,160	10,265	430	3,163	3,683
South Asia	16,496	14,874	452	20,228	21,197
East Asia	62,242	50,206	9,038	41,989	53,302
Oceania	1,624	1,558	658	1,211	1,916
World	158,667	134,751	22,990	103,880	130,041

See Constants and Conversions for IFA Regional Classifications. (1)

(1) See Constants of the Composition of the Constant and Composition of the Constant and Composition of the Compos

#### 2010 Global Urea Supply/Demand Balance

('000 metric nutrient tonnes per year)

<b>Region</b> <sup>(1)</sup>	Capacity	Production Capability	Non Fertilizer Use	Fertilizer Demand	Total Demand
West Europe	5,438	4,997	3,891	3,774	7,665
Central Europe	5,165	3,694	697	1,943	2,640
East Europe and Central Asia	14,966	13,114	637	2,484	3,121
North America	10,916	10,035	1,737	12,526	14,263
Latin America	6,694	5,530	727	7,824	8,551
Africa	6,475	5,804	187	3,997	1,620
West Asia	17,880	15,153	457	4,744	5,201
South Asia	30,848	29,592	391	38,258	38,649
East Asia	80,188	67,164	8,543	56,411	64,954
Oceania	490	525	243	1,738	1,981
World	179,062	155,608	17,510	133,698	151,209

(1) See Constants and Conversions for IFA Regional Classifications.

Source: IFA Global Fertilizers and Raw Materials Supply and Supply/Demand Balances 2010-2014.

#### 2010 Global Phosphoric Acid Supply/Demand Balance

('000 metric nutrient tonnes per year of phosphate)

<b>Region</b> <sup>(1)</sup>	Capacity	Production Capability	Non Fertilizer Use	Fertilizer Demand	Total Demand <sup>(2)</sup>
West Europe	895	636	709	1,491	2,244
Central Europe	1,022	546	36	543	591
East Europe and Central Asia	4,506	3,252	240	638	896
North America	9,861	9,249	945	4,441	5,494
Latin America	2,356	2,129	949	4,124	5,175
Africa	7,693	6,741	574	929	1,532
West Asia	2,245	1,636	394	1,157	1,581
South Asia	2,150	1,465	110	7,412	7,673
East Asia	16,442	13,429	1,498	10,018	11,746
Oceania	600	480	23	600	635
World	47,700	39,561	5,478	31,353	37,567

(1) See Constants and Conversions for IFA Regional Classifications.

Includes Distribution loss W. Europe=44, C. Europe=12, E. Europe and C. Asia=18, N. America=108, LAM=101, Africa=30, W. Asia=31, S. Asia=150, E. Asia=230, Oceania=12, World=737. (2)

Source: IFA Global Fertilizers and Raw Materials Supply and Supply/Demand Balances 2010-2014.

#### 2010 Global Potash Supply/Demand Balance

('000 metric nutrient tonnes per year of potash)

Region <sup>(1)</sup>	Capacity	Production Capability	Non Fertilizer Use	Fertilizer Demand	Total Demand <sup>(2)</sup>
West Europe	5,590	4,651	350	1,917	2,335
Central Europe	-	-	23	682	726
East Europe and Central Asia	12,315	11,629	35	1,187	1,259
North America	16,455	14,058	875	4,149	5,125
Latin America	1,600	1,469	45	4,422	4,556
Africa	-	-	65	455	530
West Asia	3,665	3,422	70	320	398
South Asia	-	-	15	3,990	4,125
East Asia	3,327	2,807	950	9,193	10,549
Oceania	-	-	-	279	285
World	42,952	38,036	2,428	26,594	29,888

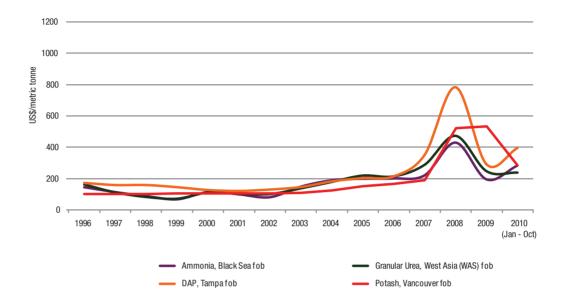


(1) See Constants and Conversions for IFA Regional Classifications.

(2) Includes Distribution loss W. Europe=68, C. Europe=21, E. Europe and C. Asia=37, N. America=100, LAM=89, Africa=10, W. Asia=8, S. Asia=120, E. Asia=406, Oceania=6, World=865.

Source: IFA Global Fertilizers and Raw Materials Supply and Supply/Demand Balances 2010-2014.



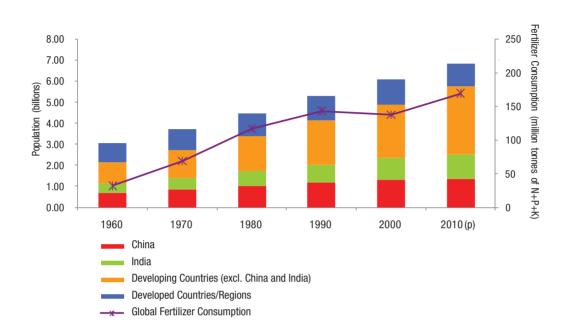




 (e)
 estimated

 (1)
 1996-2009 Arab Gulf prices an average of granular and prill.

 Source:
 Blue, Johnson and Associates Inc., The Sheet October 2010.

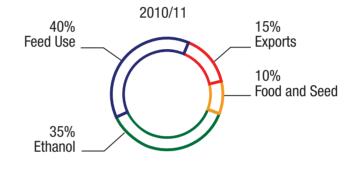


#### Global Population vs. Global Fertilizer Consumption



#### United States Ethanol Facts

United States	2010/11(p)	2009/10(e)	2008/09	2007/08	2006/07	2005/06	2004/05	2003/04
Ethanol Production (billion gallons)	13.1	11.9	10.0	8.3	4.9	4.5	3.8	3.4
Corn Use for Ethanol (billion bu)	4.7	4.6	3.7	3.0	2.1	1.6	1.3	1.2
United States corn use for ethanol as a percentage of total use	34.9%	34.9%	30.9%	23.8%	19.0%	14.3%	12.4%	11.4%



- One bushel of corn yields approximately 2.8 gallons of ethanol.
- The key variables in determining ethanol plant profitability include ethanol and dried distillers grains and solubles (DDGS) prices for revenue corn, and natural gas prices for costs.
- As of August 2010, there were 204 ethanol plants operating in the United States, another 11 are currently under construction or are undergoing an expansion.
- Ethanol represents the second largest and fastest growing market for domestically produced corn, coming after livestock feed.

#### United States Biodiesel Facts

- Approximately 15 percent of all soybean oil produced in the United States is used as biodiesel.
- An acre of soybeans can produce about 63 gallons of biodiesel.
- An acre of canola can produced about 80 gallons.
- An acre of palm oil can produce about 8-9 times more biodiesel than an acre of soybeans.
- It takes 7.35 pounds of soyoil to make a gallon of biodiesel. One bushel of soybean yields approximately 11.5 pounds of soyoil.

<sup>(</sup>e) estimated

<sup>(</sup>p) projected

Source: USDA WASDE Report, Doane's, Renewable Fuels Association, Market Research Analyst, FAPRI Agricultural Outlook.

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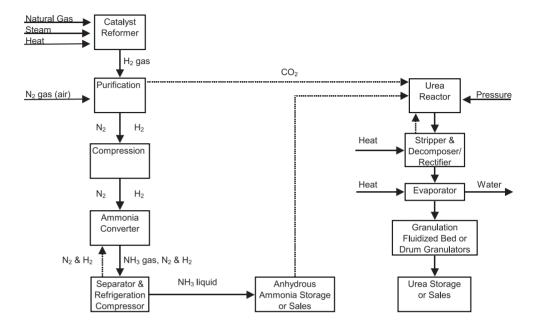
# Constants & Conversions



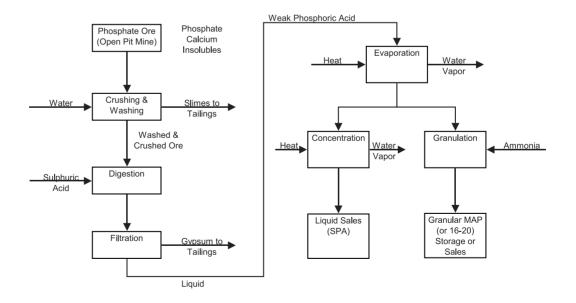
#### Fertilizer Production Process



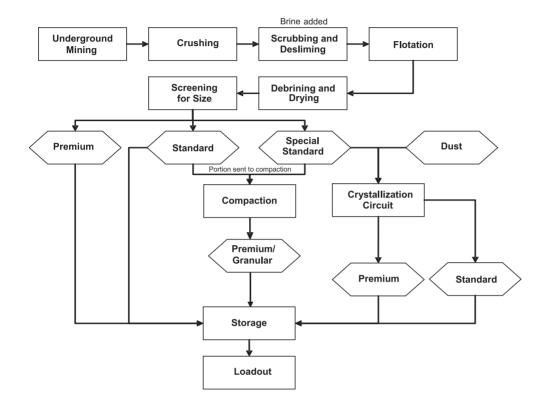
#### Nitrogen Fertilizer



#### Phosphate Fertilizer



#### Potassium Fertilizer



#### **Underground Sources**

- Usually deep deposits
- first step is to mine the ore and get it to the surface
- Manufacturing process (remove unwanted minerals)
- clays, NaCl, MgCl<sub>2</sub>, de-sliming and froth flotation
- Sizing and granulation
  - made into final product

#### Potassium Rock Sources

- Sylvinite is composed of a mixture of KCl and NaCl crystals, 20-40% K<sub>2</sub>O (Saskatchewan mines)
- Sylvite is extracted from Sylvinite and is composed of primarily KCI, 63% K<sub>2</sub>O
- Langebeinite is composed primarily of K<sub>2</sub>SO<sub>4</sub> and MgSO<sub>4</sub>, 23% K<sub>2</sub>O

#### **Common Potassium Fertilizers**

- Potassium Chloride (KCl) muriate of potash (MOP), 0-0-60 to 62 (accounts for 90% of potash sales in North America)
- Potassium Sulphate (K2SO4) or sulfate of potash, 0-0-50-18S
- Sulphate of Potash-Magnesia (K2SO4 2MgSO4) or K-Mag, 0-0-22-22S-11 Mg
- Potassium Nitrate (KNO3) 13-0-44 often used in foliar sprays



#### **Raw Material Requirements**

#### Ammonia (NH<sub>3</sub>)

The production of 1'tonne of ammonia requires:

- 32 38 mmBtu natural gas or
- 0.9 tonnes naphtha
   or
- 1.05 tonnes fuel oil or
- 1.90 tonnes coal or
- 8,000 12,000 kWh (electrolysis)

#### Nitric Acid (HNO<sub>2</sub>)

The production of 1 tonne of 100% HNO<sub>3</sub> requires:

0.29 tonnes ammonia

#### Ammonium Nitrate (34% N)

- The production of 1 tonne of 34% N ammonium nitrate requires:
  - 0.436 tonnes of total ammonia
    - 0.21 tonnes ammonia
    - 0.78 tonnes of 100% HNO<sub>2</sub> (0.226 tonne of ammonia)

#### Urea

The production of 1 tonne of urea requires:

- 0.58 tonnes of ammonia
- 0.76 tonnes of carbon dioxide

#### UAN

The production of 1 tonne of UAN requires:

28-0-0 Solution	0.386 tonnes of 34-0-0 0.310 tonnes of 46-0-0
■ 32-0-0 Solution	0.443 tonnes of 34-0-0 0.354 tonnes of 46-0-0

#### Sulphuric Acid (H<sub>2</sub>SO<sub>4</sub>)

The production of 1 tonne of  $^{47}100\%$  H<sub>2</sub>SO<sub>4</sub> requires:

- 0.76 tonnes pyrites (48% S) or
- 0.33 tonnes sulphur

#### **Raw Material Requirements**

#### Ammonium Sulphate

The production of 1 tonne of ammonium sulphate requires:

- 0.26 tonnes ammonia
- 0.75 tonnes sulphuric acid

#### Phosphoric Acid (H,PO) (Wet Process)

The production of 1 tonne of 100% P<sub>2</sub>O<sub>5</sub> as H<sub>3</sub>PO<sub>4</sub> requires:

- 3.6 tonnes phosphate rock 63<sup>5</sup> BPL<sup>(1)</sup>
- 2.8 tonnes 100% H<sub>2</sub>SO<sub>4</sub> or
- 2.3 tonnes 100% HCI

#### Phosphoric Acid (Thermal Process)

The production of 1 tonne of 100%  $P_2O_5$  requires:

- 3.9 tonnes of phosphate rock 63% BPL<sup>(1)</sup>
- 1.3 tonnes of silica
- 0.60 tonnes of coke
- 13,000 15,000 kWh electricity

#### Superphosphate

The production of 1 tonne of 20%  $P_2O_5$  single superphosphate requires:

- 0.71 tonnes of phosphate rock 63% BPL<sup>(1)</sup>
- 0.37 tonnes of 100% H<sub>2</sub>SO<sub>4</sub>

#### Triple Superphosphate

The production of 1 tonne of 46%  $P_2O_5$  triple superphosphate requires:

- 0.43 tonnes of phosphate rock 63% BPL<sup>(1)</sup>
- 0.85 tonnes of 40% P<sub>2</sub>O<sub>5</sub> phosphoric acid (0.34 tonne P<sub>2</sub>O<sub>5</sub>)

#### Monoammonium Phosphate

The production of 1 tonne of monoammonium phosphate (11-53-0) requires:

- 0.128 tonnes of ammonia
- 1.91 tonnes of phosphate rock at 63% BPL<sup>(1)</sup>
- 0.475 tonnes of sulphur
- 1.35 tonnes of 40% P<sub>2</sub>O<sub>5</sub> phosphoric acid (0.54 tonne P<sub>2</sub>O<sub>5</sub>)

#### Diammonium Phosphate

The production of 1 tonne of diammonium phosphate (18-46-0) requires:

- 0.219 tonnes of ammonia
- 1.72 tonnes of phosphate rock at 63% BPL<sup>(1)</sup>
- 0.427 tonnes of sulphur

63% BPL = 29% P<sub>2</sub>O<sub>5</sub>

(1)

1.175 tonnes of phosphoric acid (0.470 tonne P<sub>2</sub>O<sub>5</sub>)

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#### Fertilizer Minerals

Sulphur Minerals Iron pyrites Pyrrhotite Gypsum Anhydrite	$FeS_2$ $Fe_8S_7$ $CaSO_42H_2O$ $CaSO_4$	<b>%S</b> 40-53 40 19 24
Potash Minerals/Ores Sylvite Sylvinite Carnallite Kainite Langbeinite Polyhalite Alunite	KCI KCI·NaCI KCI·MgCl <sub>2</sub> 6H <sub>2</sub> 0 KCI·MgSO <sub>4</sub> 3H <sub>2</sub> O K <sub>2</sub> SO <sub>4</sub> ·2MgSO <sub>4</sub> K <sub>2</sub> S4·MgSO <sub>4</sub> ·2CaSO <sub>4</sub> ·H <sub>2</sub> O K <sub>2</sub> SO <sub>4</sub> ·Al2(SO <sub>4</sub> ) <sub>3</sub> 4Al(OH) <sub>3</sub>	%K₂O 63 35 17 19 23 16 11
Phosphate Rock Tricalcium phosphate Fluorapatite Carbonate apatite Hydroxyapatite	$Ca_{3}(PO_{4})_{2}$ $Ca_{10}(PO_{4})_{6}F_{2}$ $Ca_{10}(PO_{4})_{6}CO_{3}$ $Ca_{10}(PO_{4})_{6}(OH)_{2}$	% <b>₽₂0₅</b> 46 42 41 42



#### Product Analysis

	% N	% P <sub>2</sub> O <sub>5</sub>	% <b>K₂O</b>	
Ammonia, anhydrous	82	0	0	
Ammonia, aqua	20.5-28	0	0	
Ammonium chloride	25-26	0	0	
Ammonium nitrate	34.5	0	0	
Ammonium phosphate sulphate	16	20	0	
Ammonium sulphate	21	0	0	
Ammonium polyphosphate solution	10	34	0	
Monoammonium phosphate	11	52	0	(Florida/PNW Redwater)
	12	51	0	(Redwater)
Diammonium phosphate	18	46	0	(Common)
Nitric acid (100%)	22.2	0	0	
Nitric acid (60%)	13	0	0	
Sodium nitrate	16	0	0	
Urea	46	0	0	
Urea ammonium nitrate solutions	28-32	0	0	(Cdn. Common 28%)
Urea ammonium phosphate	34	17	0	
	33	20	0	
	29	29	0	
Calcium ammonium nitrate	20.5-28	0	0	
Calcium nitrate	11.9-15.5	0	0	
Dicalcium phosphate – anhydrous	0	52.2	0	
Dicalcium phosphate – dihydrate	0	41.3	0	
Single superphosphate	0	16-22 44-48	0	
Triple superphosphate Deflourinated phosphate	0	44-40	0	
Fused magnesium phosphate	0	19-20	0	
Phosphoric acid 100%	0	74.2	0	
Phosphoric acid merchant grade	0	74.2 54	0	
Superphosphoric acid	0	70	0	
Muriate of potash	0	0	60	
Potassium sulphate	0	0	50-54	
Potassium nitrate	13	0	44	
Potassium magnesium sulphate	0	0	21.9	

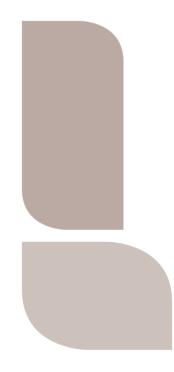


#### General Conversion Factors

Acre	=	0.4048	Hectares
Acre	=	4.048 x 10 <sup>-3</sup>	Sq. kilometers
Acre	=	43,560	Sq. feet
Atmosphere	=	14.696	Pounds/sq. inch
Atmosphere	=	1.033	Kilograms/sq. centimeter
Barrel (oil)	=	42	Gallons. US
Cubic foot	=	2.8317 x 10 <sup>-2</sup>	Cubic meter
Cubic foot		6.2291	Gallons, Imperial
Cubic foot	=	7.4805	Gallons, US
Cubic foot	=	28.3170	Liters
Cubic foot		0.025	
	=		Tons, US Shipping
Cubic meter	=	1.308	Cubic yards
Cubic meter	=	220	Gallons, Imperial
Cubic meter	=	265	Gallons, US
Cubic meter	=	6.289	Barrels (oil)
Cubic meter	=	3.5830 x 10 <sup>11</sup>	mmBtu
Degree Fahrenheit	=	(°F – 32) x 0.556	Degree Centigrade
Degree Centigrade	=	(°C x 1.8) + 32	Degree Fahrenheit
Dollar/metric ton	=	0.90719	Dollars/short ton
Dollar/short ton	=	1.1023	Dollars/metric ton
Gallon, Imperial	=	1.201	Gallons, US
Gallon, Imperial	=	4.5461	Liters
Gallon, US	=	3.7853	Liters
Grain/gallon	=	17.12	Parts/million
Grain	=	2.205 x 10 <sup>₃</sup>	Pounds
Sq. foot	=	9.29 x 10⁻ <sup>6</sup>	Hectares
Sq. meter	=	10.764	Sq. feet
Sq. meter	=	1.196	Sq. yards
Sq. mile	=	259.00	Hectares
Sq. mile	=	2.590	Sq. kilometers
Ton, long	=	1016.05	Kilograms
Ton, long	=	2,240	Pounds
Ton, long	=	1.0161	Tonnes
Ton, long	=	1.120	Tons, short
Ton, long/acre	=	2.511	Tonnes/hectare
Ton, long/sq. ft.	=	1.0937 x 10 <sup>-4</sup>	Kilograms/sq. meter
Ton, long/sq. inch	=	1.575	Kilograms/sq. mm
Ton, metric	=	2,204.6	Pounds
Ton, metric	=	0.9842	L. tons
Ton, metric	=	1.102	S. tons
Ton, metric/hectare	=	0.3982	L. tons/acre
Ton, metric/hectare	=	0.4460	S. tons/acre
Ton, short	=	907.19	Kilograms
Ton, short	=	2,000	Pounds
Ton, short/acre	=	2,000	Tonnes/hectare
Ton, Brit Shipping	=	1.050	Tons, US Shipping
Ton, US Shipping	=	40.0	Cubic Feet
Yard	=	0.9144	Meters
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#### **Energy Conversion Factors**

1	Btu	=	0.252	kcal
1	Btu	=	2.931 x 10-4	KWh
1	Btu/cu. ft.	=	8.90	kcal/m <sup>3</sup>
1	Million Btu	=	1.055	GJ
1	Million Btu	=	0.9649	Mcf
1	GJ	=	0.9145	Mcf
1	Million Btu/tonne	=	0.90719	Million Btu/short ton
1	Million Btu/short ton	=	0.2777	Million kcal/tonne
1	Million Btu/long ton	=	0.248	Million kcal/tonne
1	Calorie	=	4.186	Joules
1	Horsepower hr	=	0.746	KWh
1	Million kcal/tonne	=	4.033	Million Btu/I. ton
1	Million kcal/tonne	=	3.601	Million Btu/s. ton
1	KWh	=	3.411	MBtu
1	KWh	=	859.6	kcal
1	KWh	=	1.34	Horsepower hrs
1	KWh	=	2.4	lb HP steam (42 atm)
1	KWh	=	3.0	lb HP steam (3 atm)
1	kWh/tonne	=	0.90719	kWh/short ton
1	kWh/short ton	=	1.1023	kWh/tonne
1	mcm	=	36.59	mmBtu at heat of 1,036.4 Btu/cf





#### Other Constants and Conversions Factors

#### Calorific Values

Natural gas	900-1,100 Btu/ft <sup>3</sup>
LNG	49-53 mmBtu/tonne
LPG	46 mmBtu/tonne
Naphtha	44 mmBtu/tonne
Fuel oil	40 mmBtu/tonne
Coal	20-30 mmBtu/tonne
Methanol	21 mmBtu/tonne
Hydrogen	113 mmBtu/tonne

#### Nutrient Factors

To Convert		То	Multiply By
P <sub>2</sub> O <sub>5</sub>		BPL	2.185
BPL		P207	0.4577
KCI		K20	0.61
K <sub>2</sub> O (K)		KCI	1.6
Florida Rock:	Polk County Mardee County	=	68-70% BPL 62-66% BPL
Kapuskasing Phosphate Rock		=	83% BPL
Western U.S. States Phosphate Rock		=	70% BPL

#### Crop Weight Conversions

	1 tonne =	1 bu =
Barley (Australia, New Zealand)	44.092 bu (50 lb)	0.022680 tonne
Barley (United States, Canada)	45.931 bu (48 lb)	0.021772 tonne
Canola/Rapeseed	44.092 bu (60 lb)	0.022680 tonne
Flaxseed (United States, Canada, Australia)	39.368 bu (56 lb)	0.025401 tonne
Corn (Maize) (United States, Canada, Australia, New Zealand)	39.368 bu (56 lb)	0.025401 tonne
Oats (Australia, New Zealand)	55.116 bu (40 lb)	0.018144 tonne
Oats (Canada)	64.842 bu (34 lb)	0.015422 tonne
Oats (United States)	68.894 bu (32 lb)	0.014515 tonne
Potatoes (United States, Canada)	36.744 bu (60 lb)	0.027216 tonne
Rice, paddy (Australia)	52.490 bu (42 lb)	0.019501 tonne
Rice, paddy (United States)	48.991 bu (45 lb)	0.020412 tonne
Rye (Australia)	36.744 bu (60 lb)	0.027216 tonne
Rye (United States, Canada, United Kingdom, New Zealand)	39.368 bu (56 lb)	0.025401 tonne
Soya beans (United States)	36.744 bu (60 lb)	0.027216 tonne
Wheat (generally applicable)	36.744 bu (60 lb)	0.027216 tonne



Western and Central Europe Albania Austria* Belgium/Luxembourg* Bosnia and Herzegovina Bulgaria** Croatia Czech Republic* Denmark* Finland* France* Germany* Greece* Hungary*	Western and Central Europe Iceland Ireland* Italy* Netherlands* Norway Poland* Portugal* Romania** Serbia Slovakia* Slovenia* Spain Sweden	Western and Central Europe United Kingdom* Switzerland Others <b>Eastern Europe</b> Armenia Azerbaijan Belarus Estonia* Georgia Kazakhstan Kyrgyzstan	Eastern Europe Latvia* Lithuania* Moldova Russian Federation Tajikistan Turkmenistan Ukraine Uzbekistan Others <b>North America</b> Canada United States
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Source:



Agrium Inc. 13131 Lake Fraser Drive SE Calgary, Alberta, Canada T2J 7E8 Telephone (403) 225-7000

NYSE and TSX: AGU www.agrium.com



Designed 1210 - 1500 Printed in Canada